

A beginners guide to ECSS

(and its relationship to Project Management, Quality Management and your project)

The purpose of this presentation is:

- a) Introduce the **ECSS** (**E**uropean **C**ooperation for **S**pace **S**tandardization) Standards
- b) Give you an overview of what they are and how to find them
- c) Give you some practical advice on how to start using them and introducing them to your project/company

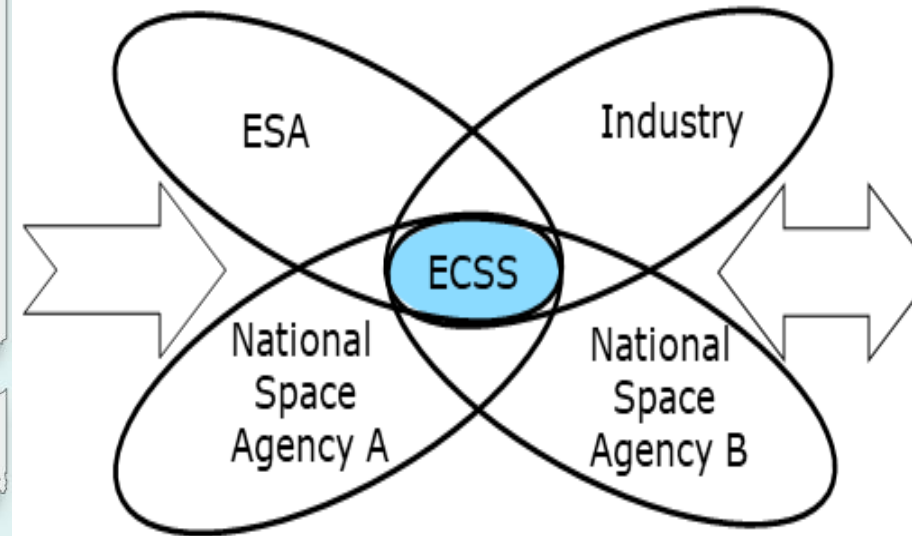
This is an introductory presentation designed to give you a **basic** working knowledge of the system and how it fits into your project.

The ECSS

The **ECSS** was established in 1993 to develop and maintain a coherent set of common standards for use in all European space activities. It is a cooperative undertaking of the European Space Agency, National space agencies and European industry associations - governed by its members. It addresses all essential elements (Project management, Engineering and Product assurance) for the successful implementation of space programmes and projects.

Voting Members

National Space Agencies



Observers



At present many standards exist: e.g., **ISO, MIL-STD, NTSS, CEN, IEEE**

ECSS is the European system of standards for space related activities BUT can be applied to any commercial area.

ECSS standards are based on requirements and each requirement concerns the need to be fulfilled, NOT the means to be used to fulfil it. That way the fulfilment of the requirements is not constrained by a companies infrastructure and usual practices.

In addition, they are continually harmonised with international standards and/or working practices. In some cases they refer out to other standards (like MIL-STD)

All contractors working on ESA projects are obliged to use the standards, which are typically made applicable in the contract documentation. The ECSS is also commonly adopted in the commercial space programmes of both European and American Large Scale Integrators (LSIs).

Even where they are not obliged, using ECSS can help prevent costly mistakes.

Objectives of the ECSS

The primary objectives of using the **ECSS** system of standards are:



to **reduce risk** and **guarantee interoperability and interface compatibility**

to facilitate clear and **unambiguous communication** between all parties

to improve the **quality and safety** of space projects and products,

to achieve and ensure **cost effective** space programmes and projects in Europe

to improve the to improve the **competitiveness** of European space industry

→ INTERNATIONAL SPACE STATION

Space without borders

The **ISS** is one of the largest partnerships in the history of science, uniting **Europe, USA, Russia, Japan and Canada.**

It is also one of the greatest engineering works ever achieved by mankind.



SPECS

- TRUSS LENGTH: 108 m
- SOLAR ARRAY LENGTH: 73 m
- SPEED: ~ 28 000 km/h
- ORBITAL PERIOD: ~ 90 min
- AVERAGE ALTITUDE: ~ 350-400 km
- HABITABLE VOLUME: 388 m³

ISS ASSEMBLY TIMELINE

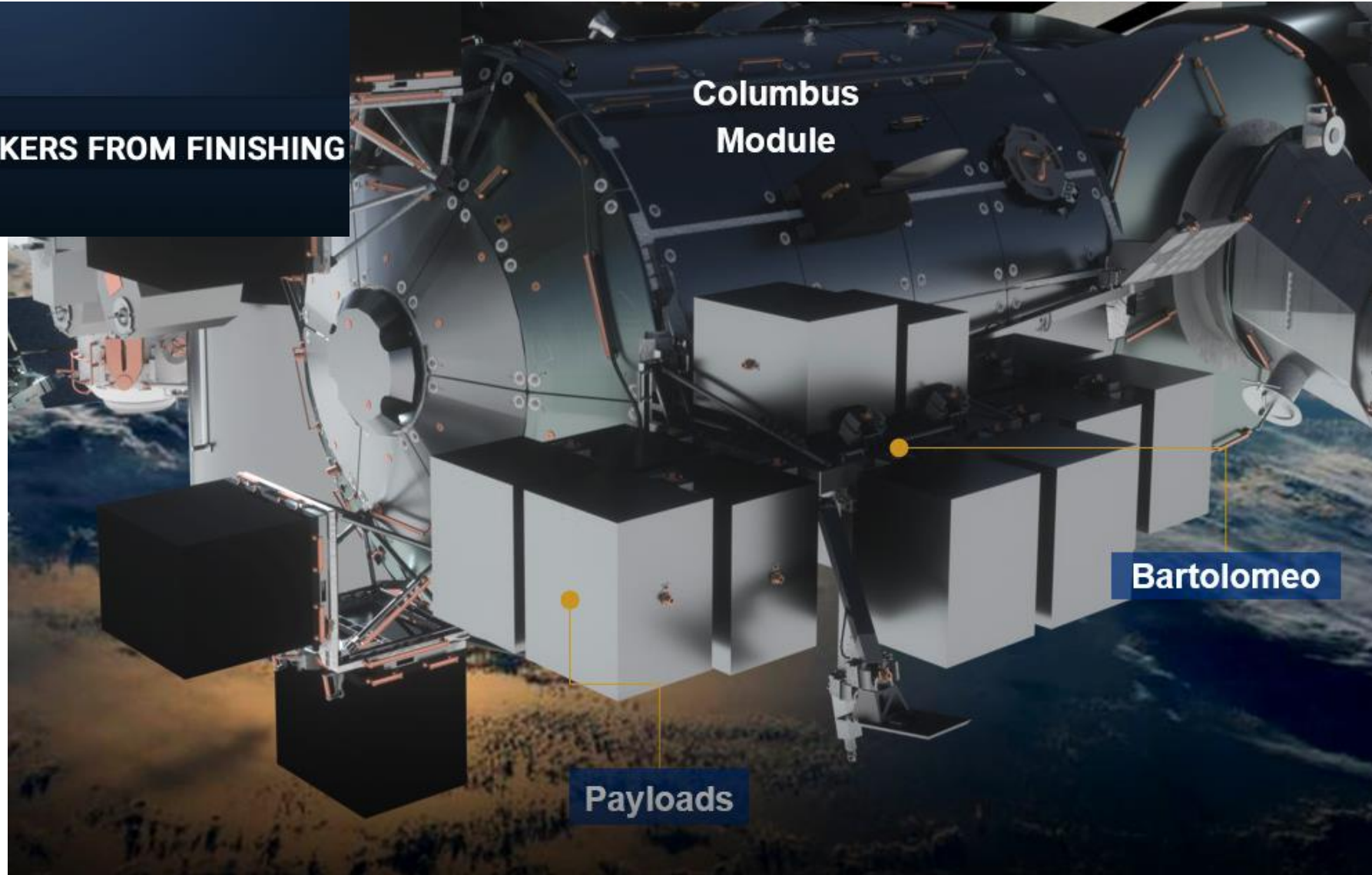


When Standards are not followed

SPACEFLIGHT INSIDER

CABLE ISSUES PREVENT SPACEWALKERS FROM FINISHING BARTOLOMEO INSTALLATION

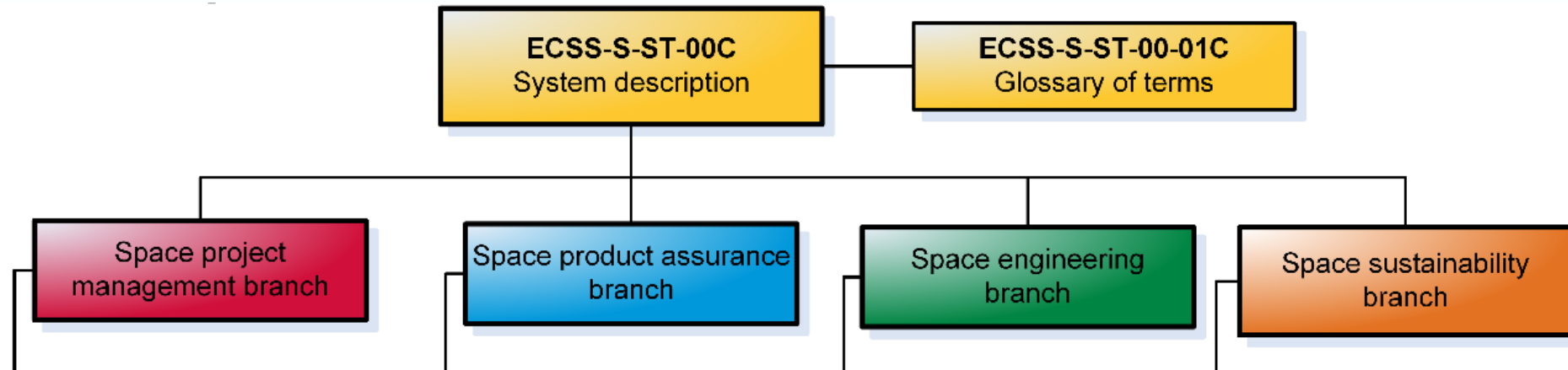
JANUARY 27TH, 2021



The ECSS documentation structure – the Branches

There are **four main branches** of the ECSS system (designated **M, Q, E, U**) plus an overlying instructional branch (designated **S**):

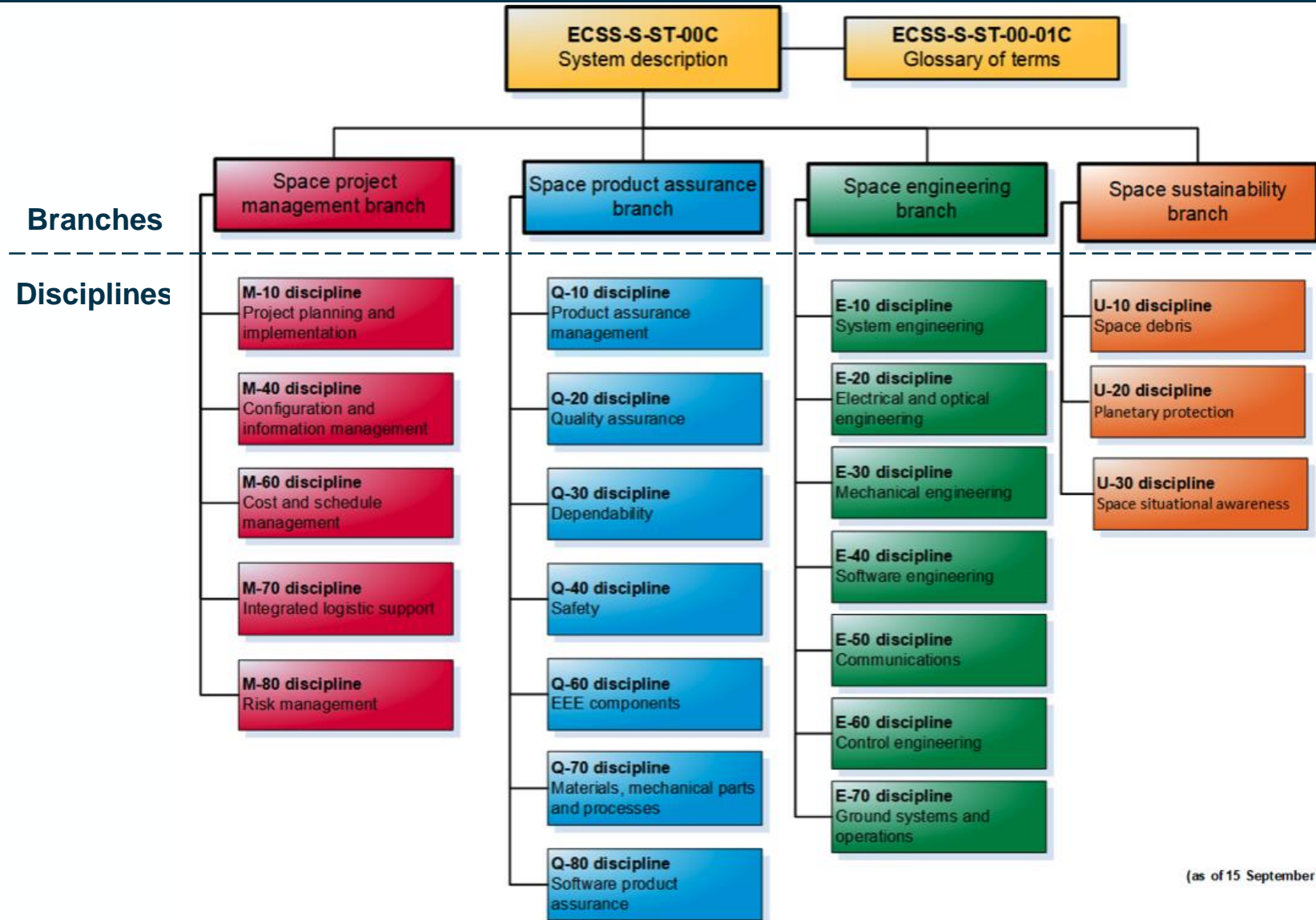
- ❖ **S** – System
- ❖ **M** – Project management
- ❖ **Q** – Product Assurance
- ❖ **E** – Engineering
- ❖ **U** – Space Sustainability



Focus first on 3 branches:

- The **M** branch addresses **project management** and has many useful templates. (contains 6 Standards).
- The **Q** branch addresses **Product and quality assurance** but many standards are directly relevant to engineers (e.g. material and processes). (contains 62 Standards, 10 Handbooks, 4 Technical Memoranda).
- The **E** or **Engineering** branch is responsible for definition of the end product, verification that customer's technical requirements are achieved and in conformance with the regulation and company constraints. (contains 66 Standards, 46 Handbooks, 6 Technical Memoranda).

The ECSS documentation structure – the Disciplines



The branches in turn are subdivided into “disciplines”.

For example, there are seven disciplines in the Engineering Branch covering different areas (designated **E-10** to **E-70**). These are:

- E-10** System engineering,
- E-20** Electric, electronics & optics,
- E-30** Mechanical,
- E-40** Software Engineering,
- E-50** Communications,
- E-60** Control Engineering and
- E-70** Ground Systems and Operations.

(as of 15 September 2021)

In essence the ECSS is a large document database containing three basic types of documents. These are:



Standards (ST)

Normative documents

Content limited to verifiable **requirements** – state **what to do**

For direct use in invitations to tender and business agreements – Compliance often asked (via compliance matrix)



Handbooks (HB)

Non-normative documents*

Provide guidelines and/or a collection of technical data memoranda: **How to do it!**



Technical memoranda (TM)

Non-normative documents*

Provide useful information or data to the space community

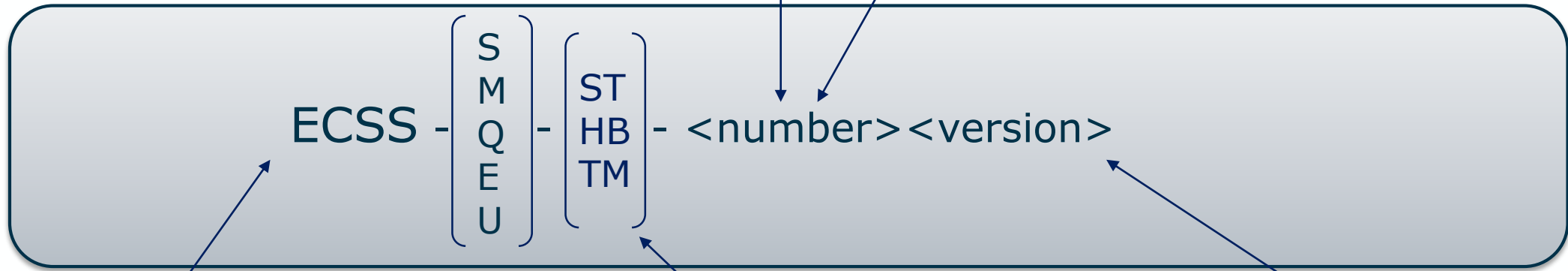
Content not mature enough to become a standard or a handbook: **Guidelines**

**Non-normative means additional information or advice that isn't a formal part of the standard.*

Denomination of ECSS documents

Its fairly easy to navigate through the ECSS web pages to find the documents that you want. The key is in the documents header.

<number> What the document is about
There are 1 or 2 groups of two digits each
1 group ⇒ top level Discipline, generic requirements
2 groups ⇒ Discipline with more specific requirements



An ECSS Document

Branch
System
Management
Quality
Engineering
U Sustainability

Type
Standard,
Hand**B**ook or
Technical **M**emoranda

<version> is a letter from A onwards

Example:
E-ST-50 Communications (standard)
E-HB-50A Communications (handbook)
E-ST-50-05C Radio Frequency and modulation (standard)

❖ Change Log, [introduction]

1. Scope

Clear and concise identification of the coverage and applicability of the standard

2. Normative reference

Listing only documents referenced from the requirements

3. Terms, definitions and abbreviated terms

4. [Principles and/or background]

containing only informative/guidance material

5. Requirements

containing the normative provisions
it may contain some NOTES and a few guidance sub-clauses with only guidance material

6. [more requirements]

n. [pre-tailoring (per product type and project phase)]

only mandatory if the standard is subject to pre-tailoring

❖ [Annexes]

- Normative annexes (DRDs) –always first
- Informative annexes

❖ Bibliography

normative reference := reference to another standard explicitly done from a requirement. If a document is not mentioned in the normative clauses of the standard it SHALL NOT be listed in normative reference.

All the interesting stuff!

DRD := Document Requirements Definition
Normative annexes (they are requirements).
Specify the content of a deliverable document, not the format, only the information to be provided.

How do I access ECSS information ?



Home Standards Handbooks & TMs Glossary News ECSS Training Organization Contact

Search website

→ Sign in / Register

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Online ECSS Glossary

ECSS Glossary – Definitions And Abbr Terms For Download

Glossary App Download

The European Cooperation for Space Standardization is an initiative established to develop a coherent, single set of user-friendly standards for use in all European space activities.

Latest published documents

- 18 January 2022
ECSS-E-ST-20-07C Rev.2 – Electromagnetic compatibility (3 January 2022)
- 30 September 2021
ECSS-E-ST-50-16C – Space engineering – Time-Triggered Ethernet (30 September 2021)
- 11 August 2021
ECSS-Q-ST-70-80C – Processing and quality assurance requirements for metallic powder bed fusion technologies for space applications (30 July 2021)

Home Standards Handbooks & TMs Glossary News ECSS Training Organization Contact

Home > Standards > Active Standards

Active Standards

- Active Engineering standards
- Active Management standards
- Active Product Assurance standards
- Active Sustainability standards
- ECSS General and System documents

Active Standards

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Downloads

List of all published ECSS Standards and Handbooks:

- ECSS-Standards+Handbooks_active_and_discontinued(1December2020)

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Home > ECSS Training Material

ECSS Training Material

ECSS Training Material

- ECSS training material downloads
- Recordings of ECSS Training held by ESA in 2017
- Recordings of ECSS Training held by ESA in 2019

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- The ESA Copyright shall always be mentioned on all Training Material used for the purpose of the training and participants shall acknowledge the ESA ownership on such a Copyright;
- The Training material shall not be used to generate any revenues (i.e. the training and Training Material shall be 'free of charge' excl. any expenses for the training organization);

Home page: www.ecss.nl



How to register and logging in (create account)

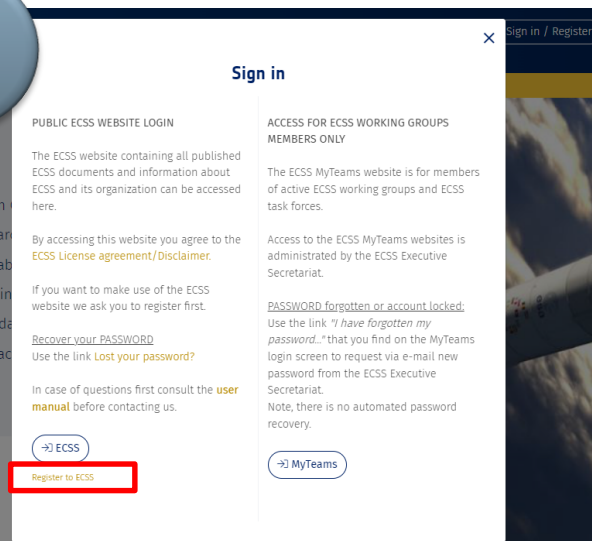
1

Go to ecss.nl and click on the **Sign in / Register** button

a) If you do not have an account:
click on the **Register to ECSS** button

b) If you have an account:
click on the **ECSS** button

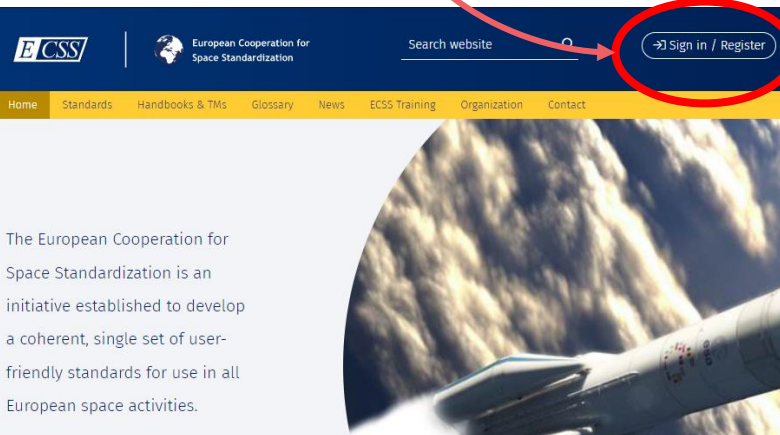
2



a) If you do not have an account: fill in the **Register to ECSS form**:

3

b) If you have an account: fill in **username and password**



Downloading



Download **ECSS-S-ST-00C** "ECSS System, description, implementation and general requirements"

Home > Search results

Filter

Category

Standards	10
Superseded Standard	5
Hbstms	4
Home	3
Active Standard	2
Production Status	2
Standard	2
Active Standards	1

Tags

Standards	10
published	8
Superseded Standard	5

Search results

Result 1 - 10 (of 13 results) for "ECSS-S-ST-00C"

ECSS-S-ST-00C - Description, implementation and general requirements (31 July 2008)
Category: Active Standard, Standards
Tags: Active Standards, EcSS System, published, Standards

ECSS-S-ST-00C - Description, implementation and general requirements (31 July 2008)
Category: Active Standards, Standard
Tags: Active General document, Active Standards, EcSS System, published, Standard

ECSS-S-00A - ECSS System - Description and implementation (13 December 2005)
Category: Standards, Superseded Standard
Tags: EcSS System, General Superseded, published, Standards, Superseded Standards

ECSS-S-00B - Vapour phase bioburden reduction for flight hardware (30 July 2005)
Category: Standard, Standards
Tags: Standards, Product Assurance, published, Standards

ECSS-S-00C - Policy and principles (19 April 1996)
Category: Standards, Superseded Standard
Tags: Management, published, Standards, Superseded Engineering Standards, Superseded Standards

ECSS-Q-00A - Policy and Principles (19 April 1996)
Category: Standards, Superseded Standard
Tags: Product Assurance, published, Standards, Superseded Product Assurance Standards, Superseded Standards

ECSS-M-00-02A Tailoring of space standards (25 April 2000)
Category: Standards, Superseded Standard
Tags: Management, published, Standards, Superseded Management Standards, Superseded Standards

News Archive
Category: Home
Tags:

Type doc. ID or key words into the search engine

Home > Standards > Active Standards

Active Standards

- Active Engineering standards
- Active Management standards
- Active Product Assurance standards
- Active Sustainability standards
- ECSS General and System documents

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Downloads

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- ECSS-Standards+Handbooks_active_and_discontinued(1December2020)

Complete set of ECSS Standards in one Zip-file. This file contains all versions of the published ECSS standards:

- Download via FTP site

Please use the online ECSS Change Request form, that is available on every page of an active ECSS document, to give feedback on the standards.

Information about the ECSS Document numbering system can be found using this link.

Active ECSS Standards

- ECSS-E-AS-11C – Adoption Notice of ISO 16290, Space systems – Definition of the Technology Readiness Levels (TRLs) and their criteria of assessment (1 October 2014)
- ECSS-E-AS-50-21C – Adoption Notice of CCSDS 131.0-B-3, TM Synchronization and Channel Coding (1 March 2021)
- ECSS-E-AS-50-22C – Adoption Notice of CCSDS 132.0-B-3, TM Space Data Link Protocol (1 March 2021)

Finding documents is easy – an example:

“I'm new to the space business, I need to procure some components .. can I go to Radio Shack ?”

...well probably not

Its EEE so look in the EEE components discipline, or type in keywords (e.g. *procurement EEE components*) into the search engine

The screenshot shows the ECSS website interface. At the top, there is a navigation bar with the ECSS logo, the text 'European Cooperation for Space Standardization', a search bar containing 'procurement EEE compo', and a 'Sign in / Register' button. Below the navigation bar is a yellow menu bar with links for Home, Standards, Handbooks & TMs, Glossary, News, ECSS Training, Organization, and Contact. The main content area is titled 'Home > Search results'. On the left, there is a 'Filter' section with two tables. The first table is for 'Category' and the second is for 'Tags'. On the right, there is a 'Search results' section showing 'Result 1 - 10 (of 16 results) for "procurement EEE components"'. Three search results are visible, each with a title, category, and tags. A blue arrow points from the search bar to the 'Organization' link in the menu bar.

Category	Count
Standard	7
Standards	7
Superseded Standard	5
Active Standard	2
Active Standards	2
Home	1

Tags	Count
Product Assurance	9
published	9
Standard	7
Standards	7
Superseded Product Assurance Standards	5
Superseded Standards	5
Active Standard	2
Active Standards	2

Search results
Result 1 - 10 (of 16 results) for "procurement EEE components"

- ECSS-Q-60B: Electrical, electronic and electromechanical (EEE) components (17 July 2007)**
Category: Standards, Superseded Standard
Tags: Product Assurance, published, Standards, Superseded Product Assurance Standards, Superseded Standards
- ECSS-Q-ST-60C - Electrical, electronic and electromechanical (EEE) components (31 July 2008)**
Category: Standards, Superseded Standard
Tags: Product Assurance, published, Standards, Superseded Product Assurance Standards, Superseded Standards
- ECSS-Q-ST-60C Rev.2 - Electrical, electronic and electromechanical (EEE) components (21 October 2013)**
Category: Active Standards, Standard
Tags: Active Standard, Product Assurance, published, Standard

You need

ECSS-Q-ST-60: Requirements for the **selection, control, procurement and usage** of EEE components at equipment level

ECSS | European Cooperation for Space Standardization

Search website

[→ Sign in / Register](#)

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- Only non-editable PDF files of the Training Material can be distributed to the participants (nor power point presentations);
- Any deficiency identified in the Training Material shall be reported to the ECSS secretariat;
- If the Training Material is modified or translated, the ESA Copyright on such edited Training Material shall be clearly mentioned. A copy of the edited Training Material shall be delivered to ESA for information.
- You shall always hold harmless, indemnify and keep ESA indemnified against any and all costs, damages and expenses incurred by ESA or for which ESA may become liable, with respect to any claim by third parties related to the use of the Training Material.

Training material

- [Training material downloads](#)



In case you need the PowerPoint file, please send a request to the [ECSS Executive Secretariat](#).

Starting to use ECSS can be daunting

To be compliant with all in one step is **impractical and not cost effective**. It will also stop your development for some months!

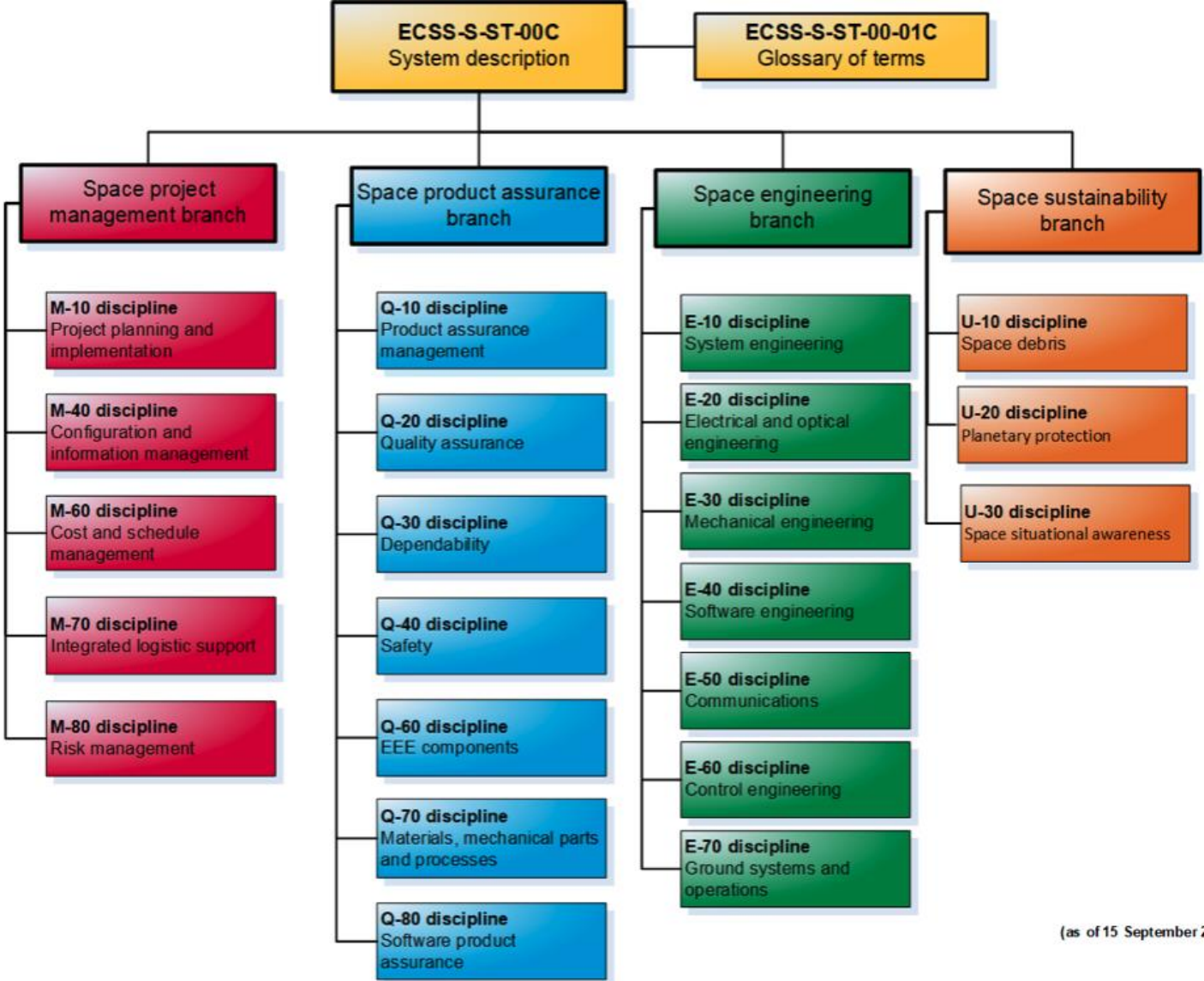
Gradually introduce ECSS standards to your product, company and way of working

Start with an **awareness**, progress to using the key principles of the main standards applicable to your project and as you go up in TRL so become more rigorous in the implementation and expand the scope of the documents you are compliant with

Use the PECS/ RPA funding to help! We encourage you to develop a few TRL steps at a time. Each step / activity you are encouraged to have a requirement consolidation task – ECSS form part of those requirements.

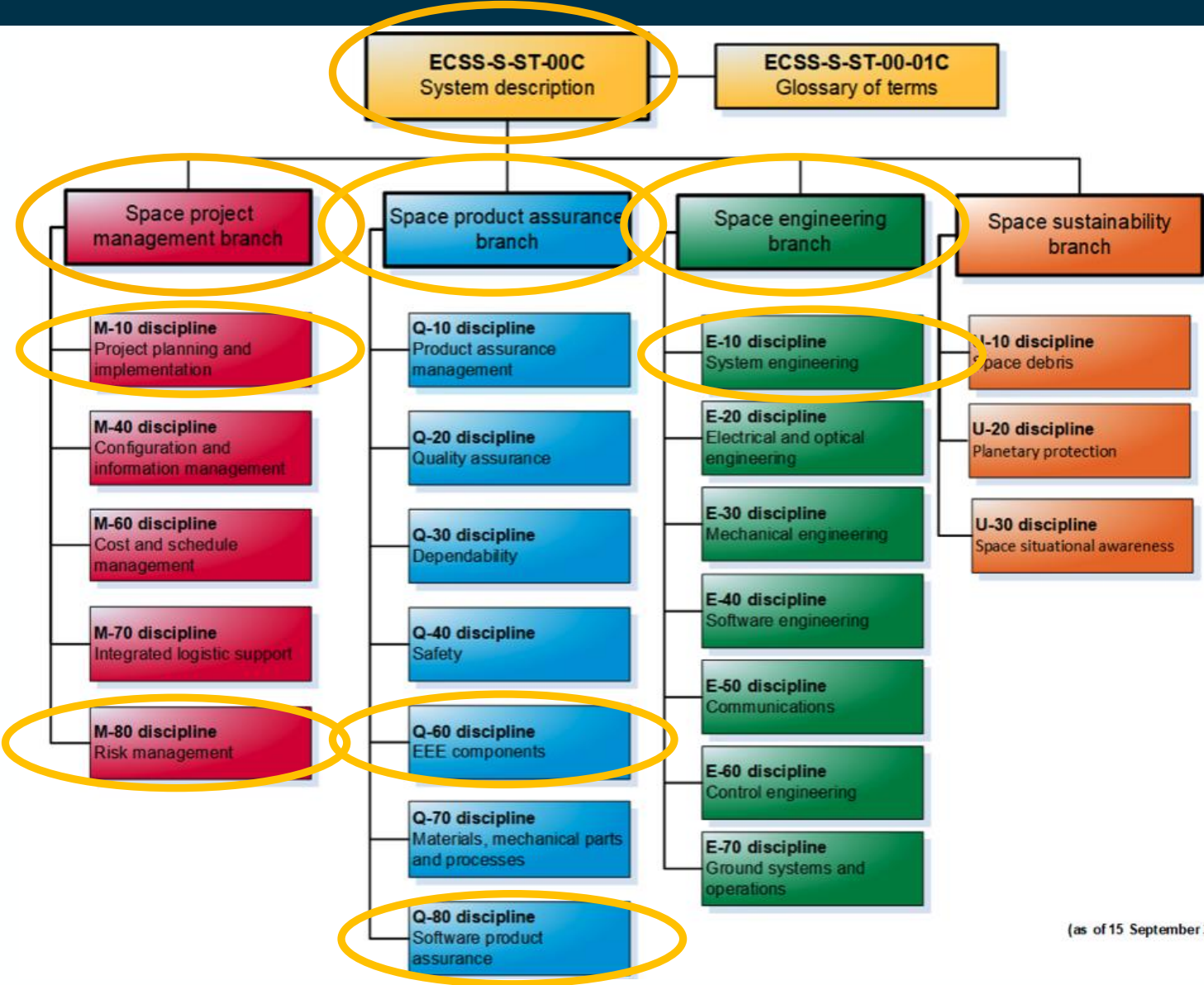


Today's plan



(as of 15 September 2021)

Today's plan



(as of 15 September 2021)

Space project
management branch

Setting up Project Management

Planning and Implementation
Reviews
Risk

Space product assurance
branch

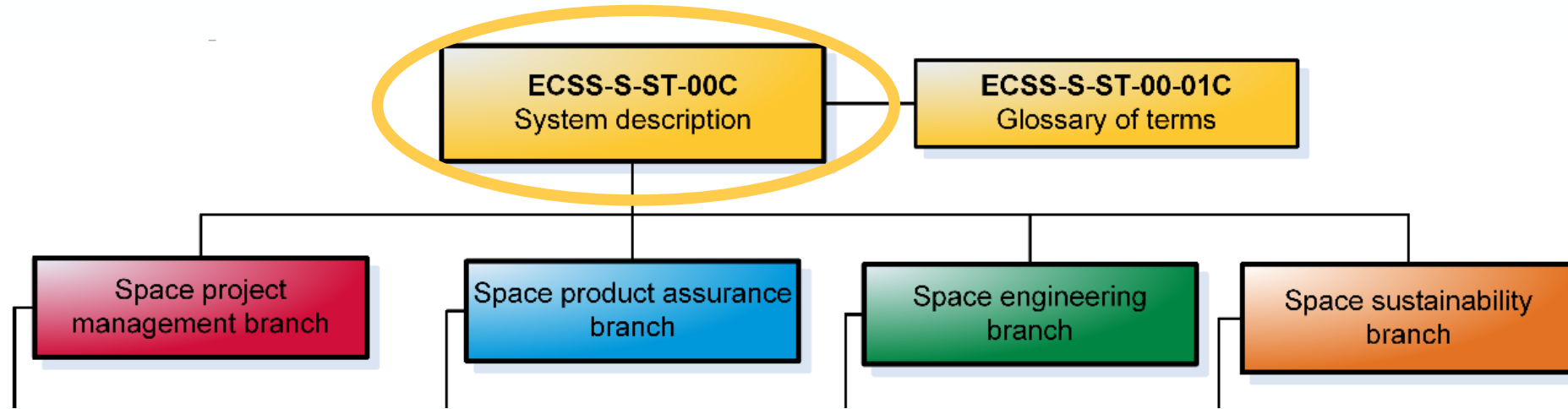
Setting up a Quality Management System

Product assurance management
Quality assurance management
Electrical, electronic and electromechanical (EEE) components
Procurement of printed circuit boards (PCBs)
Software PA

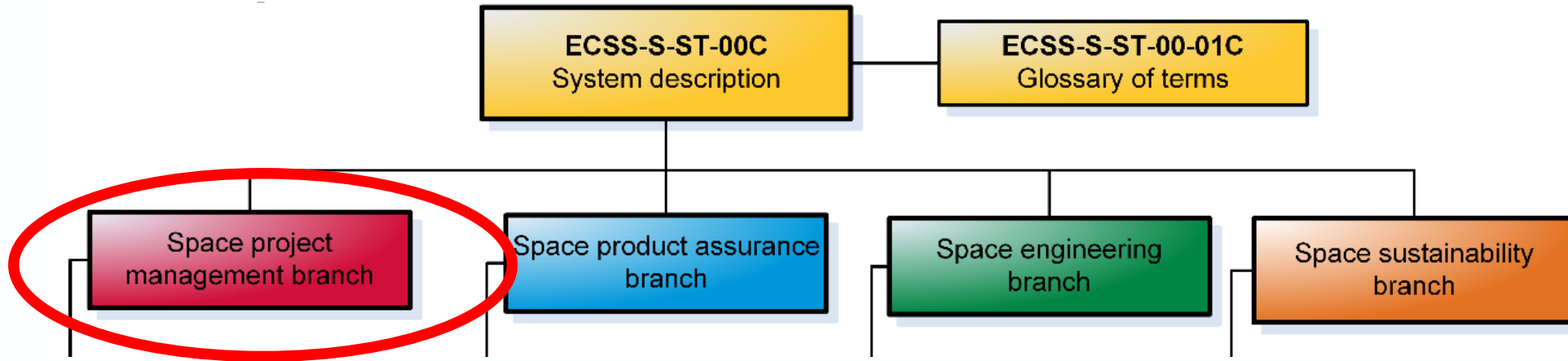
Space engineering
branch

Engineering Standards and best practices

Technological Readiness Levels
The Space Environment (example radiation)
Testing



The **S Branch** covers the ECSS description, implementation and general requirements.



The **M Branch** addresses all aspects of Management needed for a project (setting up a project, reviews, costing etc.).

The Discipline

What it addresses

Where to find it

Project phases and implementation

Principles and requirements of project phasing and planning management

Configuration & information management

Managing the information/documentation and configuration of products within a space programme or project.

Cost and schedule management

Provides the requirements for cost and schedule management

Integrated logistic support

Identification and provision of logistical support to maintain a product in its operational conditions for the expected lifetime

Risk management

Defines the principles and requirements for integrated risk management on a space project

ECSS-M-ST-10C Rev.1
ECSS-M-ST-10-01C

ECSS-M-ST-40

ECSS-M-ST-60

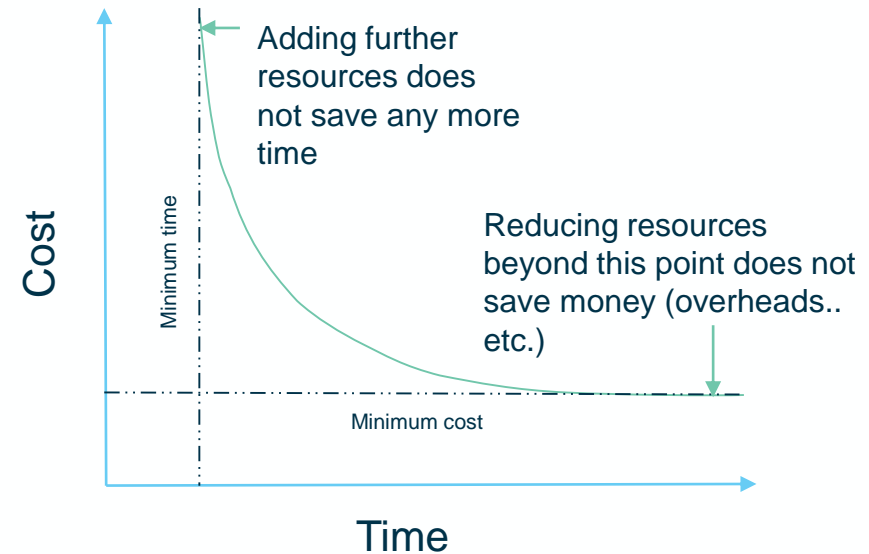
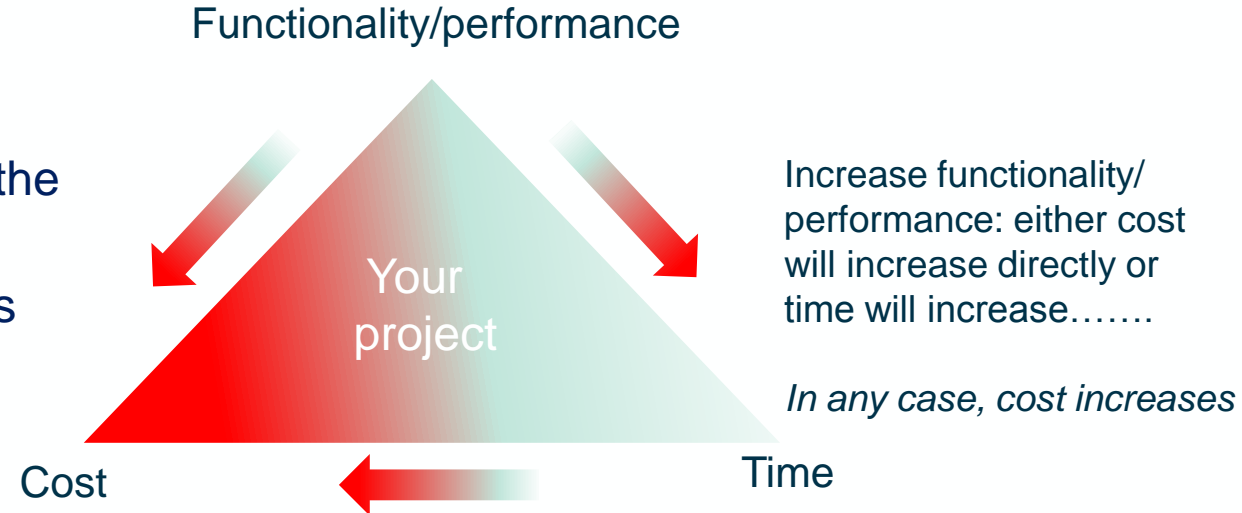
ECSS-M-ST-70

ECSS-M-ST-80

★ *Recommend to start reading*

Definition: Project Management is about documenting, monitoring and controlling:

- The Project Manger cannot improve the 4 parameters at the same time, but try to can keep them in balance
- Implementing good management practice and procedures will help all your company and all your projects.



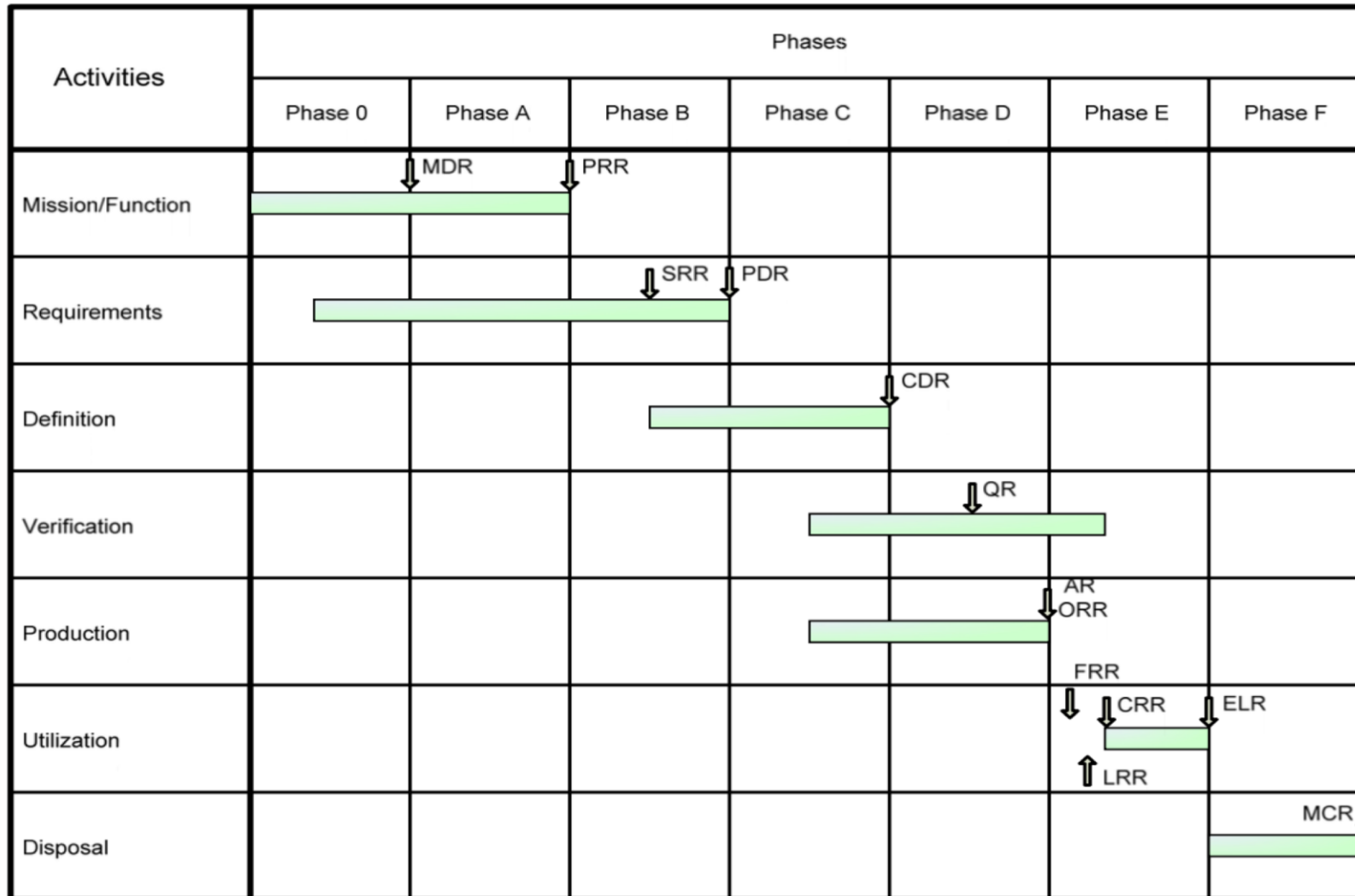
ECSS-M-ST-10C Rev.1 – Project planning and implementation

→ Set of processes / requirements for minimizing technical, scheduling and economic risks of the project

In particular this is done by:

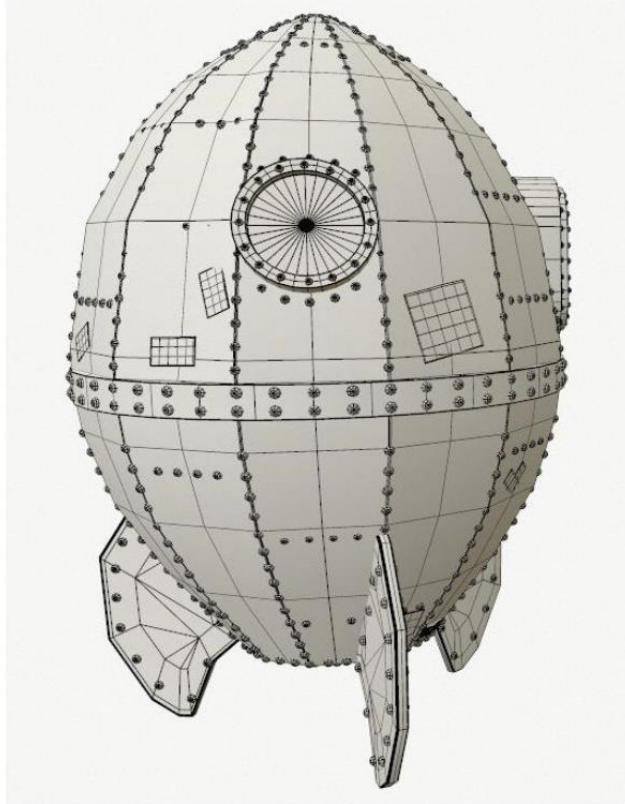
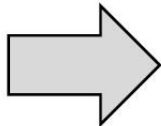
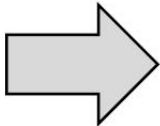
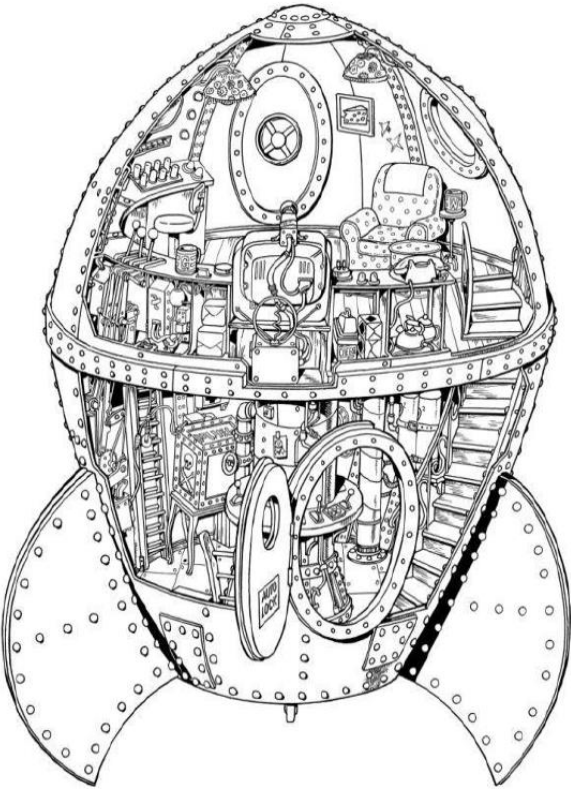
- introducing phases and formal milestones
- defining project breakdown structures, used as unique reference system for the project to:
 - identifying the tasks and responsibilities of each actor
 - ensuring the coherence between all activities of the whole project
 - performing scheduling and costing activities
- setting up a project organization to implement a structured and complete approach to perform all necessary activities on the project

Typical space project lifecycle



REVIEWS

- MDR**=Mission Definition
- PRR**=Preliminary req.
- SRR**=System req.
- PDR**=Preliminary design
- CDR**=Critical design
- QR**=Qualification
- AR**=Acceptance
- ORR**=Operational readiness
- FRR**=Flight readiness
- LRR**=Launch readiness
- CRR**=Commissioning result
- ELR**=End-of-life
- MCR**=Mission close-out

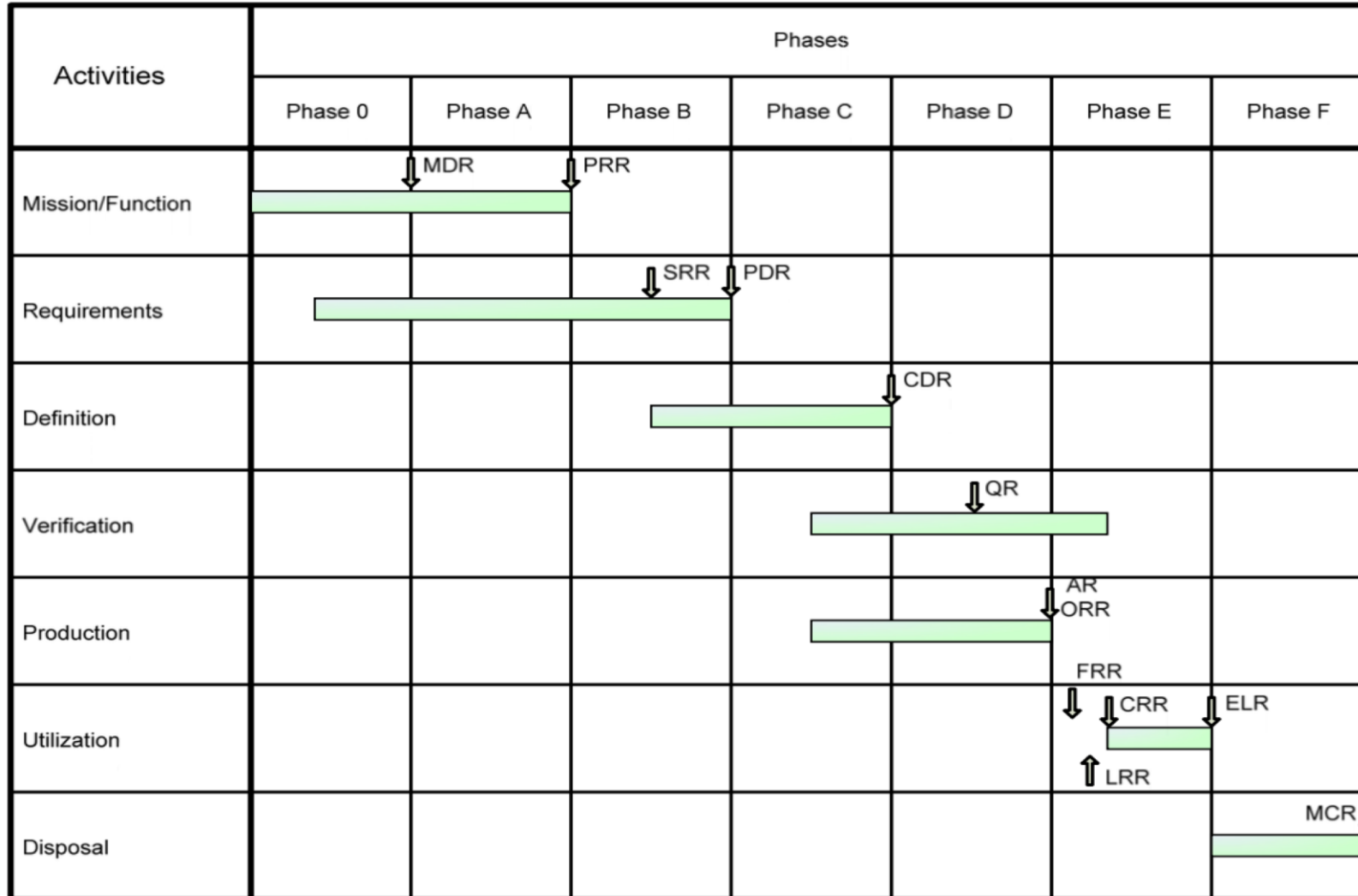


Phase A

Phase B

Phase C

Typical space project lifecycle



REVIEWS

- MDR**=Mission Definition
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ECSS-M-ST-10-01C - Organization and conduct of reviews

→ The objective of project review is to provide management with assurance throughout the project, that at the time of each specific review:

- the feasibility of meeting the mission objectives has been established;
- requirements are adequately defined so that by their fulfilment the mission objectives are satisfied;
- the design definition (including hardware, software, and operational approach) satisfies specified requirements for all parts of the system, including standardization where applicable;
- all configuration items conform with their design, configuration and performance requirements;
- verification of all specified requirements, from component to system level, has been demonstrated;
- no potentially serious risk has been overlooked which could affect safety, mission success or which could have major schedule or cost impact on the programme.

Types of reviews

Using the typical project life-cycle described in ECSS-M-10, reviews generally fall into the following categories:

Review	Purpose
System requirements reviews	examine the requirements derived to achieve the objectives
Preliminary design reviews	review the conceptual design derived to meet the requirements
Critical design reviews	has the detailed implementation met the requirements?
Qualification reviews	process by which a group of configuration items comprising a system is verified to have met specific contractual performance requirements
Acceptance reviews	examine and verify the criteria that a system or component must satisfy in order to be accepted by a user or customer

These reviews are usually carried out at any product level.

ECSS-M-ST-80C Risk management

Risk management discipline

- identifies all risks (including new opportunities)
- keeps these risks within defined and accepted boundaries that are defined in the risk policy of the project

Risk management encompasses all aspects of the programme including:

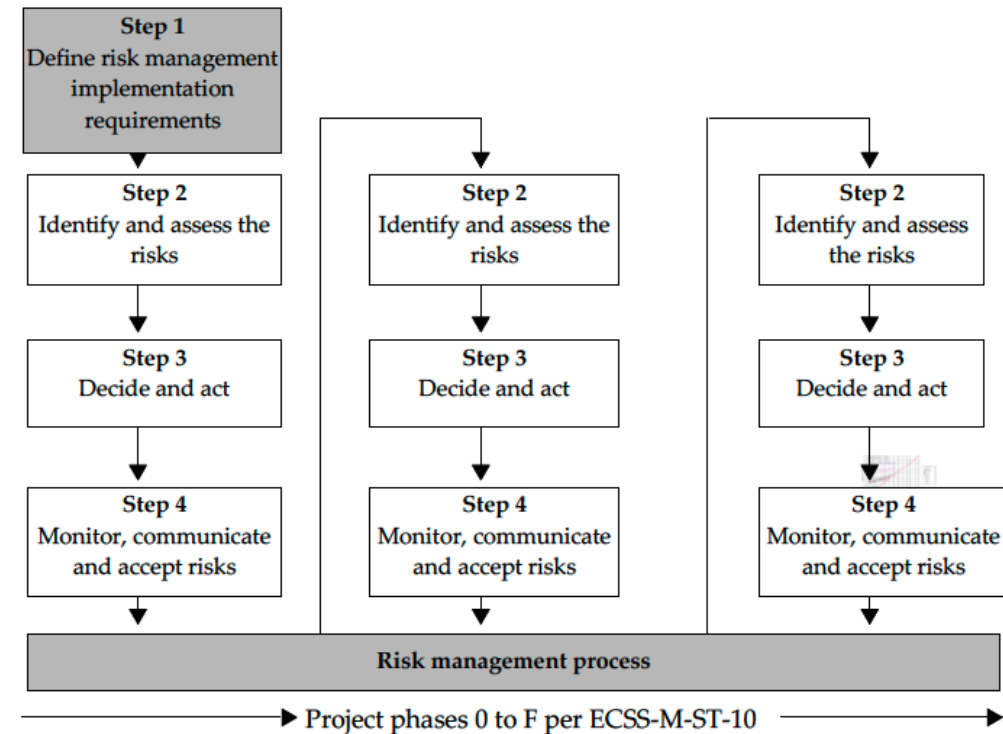
- Technical and Quality performance
- Programmatic (e.g. funding, political environment)
- Cost (e.g. contract type, project cost)
- Schedule and Operation (e.g. logistic support, security)

Score	Severity	Severity of consequence: impact on (for example) cost
5	Catastrophic	Leads to termination of the project
4	Critical	Project cost increase > tbd %
3	Major	Project cost increase > tbd %
2	Significant	Project cost increase < tbd %
1	Negligible	Minimal or no impact

Figure 5-3: Example of a severity-of-consequence scoring scheme

Score	Likelihood	Likelihood of occurrence
E	Maximum	Certain to occur, will occur one or more times per project
D	High	Will occur frequently , about 1 in 10 projects
C	Medium	Will occur sometimes , about 1 in 100 projects
B	Low	Will seldom occur, about 1 in 1000 projects
A	Minimum	Will almost never occur, 1 of 10 000 or more projects

Figure 5-4: Example of a likelihood scoring scheme






ECSS-M-ST-80C Risk management

Likelihood

Risk Index:
Combination of
Severity and Likelihood

E	Low	Medium	High	Very High	Very High	
D	Low	Low	Medium	High	Very High	
C	Very Low	Low	Low	Medium	High	
B	Very Low	Very Low	Low	Low	Medium	
A	Very Low	Very Low	Very Low	Very Low	Low	
	1	2	3	4	5	Severity

	“Red”		“Yellow”		“Green”
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Risk index	Risk magnitude	Proposed actions
E4, E5, D5	Very High risk	Unacceptable risk: implement new team process or change baseline – seek project management attention at appropriate high management level as defined in the risk management plan.
E3, D4, C5	High risk	Unacceptable risk: see above.
E2, D3, C4, B5	Medium risk	Unacceptable risk: aggressively manage, consider alternative team process or baseline – seek attention at appropriate management level as defined in the risk management plan.
E1, D1, D2, C2, C3, B3, B4, A5	Low risk	Acceptable risk: control, monitor – seek responsible work package management attention.
C1, B1, A1, B2, A2, A3, A4	Very Low risk	Acceptable risk: see above.

Figure 5-5: Example of risk index and magnitude scheme

Figure 5-6: Example of risk magnitude designations and proposed actions for individual risks

Importance of Risk Management

MORTON THIOKOL, INC. COMPANY PRIVATE
Wasatch Division

Interoffice Memo

31 July 1985
2870:FY86:073

TO: R. K. Lund
Vice President, Engineering

CC: B. C. Brinton, A. J. McDonald, L. H. Sayer, J. E. Kapp

FROM: R. M. Boisjoly
Applied Mechanics - Ext. 3525

SUBJECT: SRM O-Ring Erosion/Potential Failure Criticality

This letter is written to insure that management is fully aware of the seriousness of the current O-Ring erosion problem in the SRM joints from an engineering standpoint.

The mistakenly accepted position on the joint problem was to fly without fear of failure and to run a series of design evaluations which would ultimately lead to a solution or at least a significant reduction of the erosion problem. This position is now drastically changed as a result of the SRM 16A nozzle joint erosion which eroded a secondary O-Ring with the primary O-Ring never sealing.

If the same scenario should occur in a field joint (and it could), then it is a jump ball as to the success or failure of the joint because the secondary O-Ring cannot respond to the clevis opening rate and may not be capable of pressurization. The result would be a catastrophe of the highest order - loss of human life.

An unofficial team (a memo defining the team and its purpose was never published) with leader was formed on 19 July 1985 and was tasked with solving the problem for both the short and long term. This unofficial team is essentially nonexistent at this time. In my opinion, the team must be officially given the responsibility and the authority to execute the work that needs to be done on a non-interference basis (full time assignment until completed).

R. K. Lund 31 July 1985

It is my honest and very real fear that if we do not take immediate action to dedicate a team to solve the problem with the field joint having the number one priority, then we stand in jeopardy of losing a flight along with all the launch pad facilities.

R. M. Boisjoly
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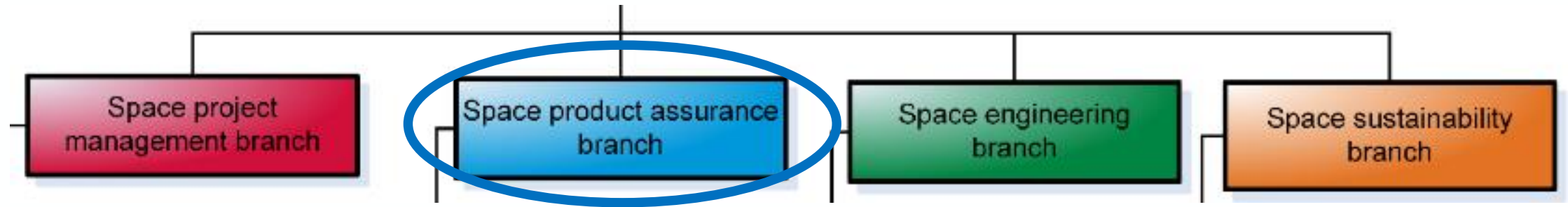
Concurred by:
J. E. Kapp
J. E. Kapp, Manager
Applied Mechanics

COMPANY PRIVATE



Letter from employee to the company's vice president, highlighting the issue and anticipating the disaster in July 1985.

Space Shuttle Challenger before and shortly after explosion, January 1986



The **Q Branch** addresses all aspects of Product Assurance needed for a project (dependability, safety, material and processes, software and audits).

The Discipline

What it addresses

Where to find it

Product Assurance Management	Defines the Product Assurance management requirements for space projects
Quality Assurance	System of methods to ensure correct development and workmanship to control errors and arrive at acceptance
Dependability	Reliability: continuity of correct service Availability: readiness for correct service Maintainability: to undergo modifications and repairs
Safety	State of being safe e.g. from failures, damage, error or any other event which could be considered non-desirable to an unacceptable level
EEE components	Suitability and selection of Electrical, Electronic or Electro-mechanical (EEE) components
Materials, mechanical parts and processes	Suitability and selection of materials, mechanical parts and processes
Software PA	Suitability of development process and subsequent quality assessment for software categories A, B, C and D

- Q-ST-10
- Q-ST-20 ★
- Q-ST-30
- Q-ST-40
- Q-ST-60
- Q-ST-70 ★
- Q-ST-80

★ *Recommend to start reading*

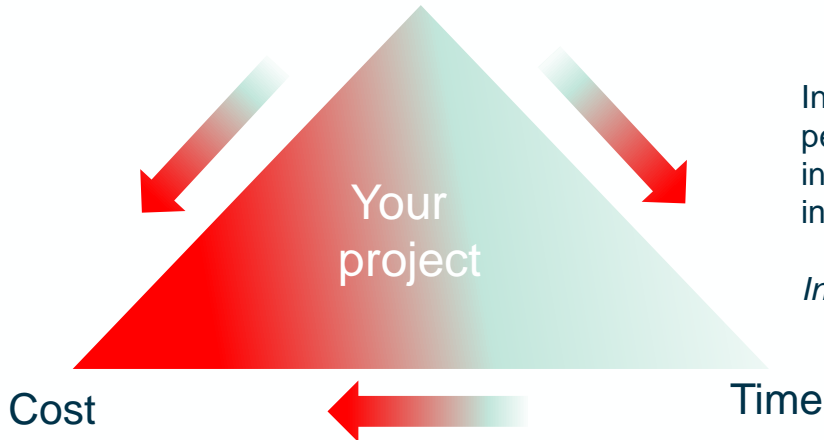
- **Product Assurance:** “Discipline devoted to the study, planning and implementation of activities intended to assure that the design, controls, methods and techniques in a project result in a satisfactory degree of quality in a product” (ECSS-S-ST-00-01C, Glossary of terms)
 - a **product-focused** management concept which verifies that to meet customer requirements (1) all critical activities are identified, (2) required resources are made available for each activity, (3) these resources are applied in a most efficient and effective manner.



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 - a **product-focused** management concept which verifies that to meet customer requirements (1) all critical activities are identified, (2) required resources are made available for each activity, (3) these resources are applied in a most efficient and effective manner.
- **Quality Assurance:** “Part of quality management focused on providing confidence that quality requirements will be fulfilled”. [ISO9000:2005]
 - a proactive, **process-focused** concept, where the processes are put in place to ensure the correct steps are done in a correct and repeatable way.
- **Quality Control:** **data-driven** with a focus on demonstration to identify quality issues and showing the quality requirements are met.
- A **Quality management system (QMS)** is a formal way to documents processes, procedures, and responsibilities and ensure they are followed. The goal of the quality system should be to prevent errors rather than to find them and correct them.

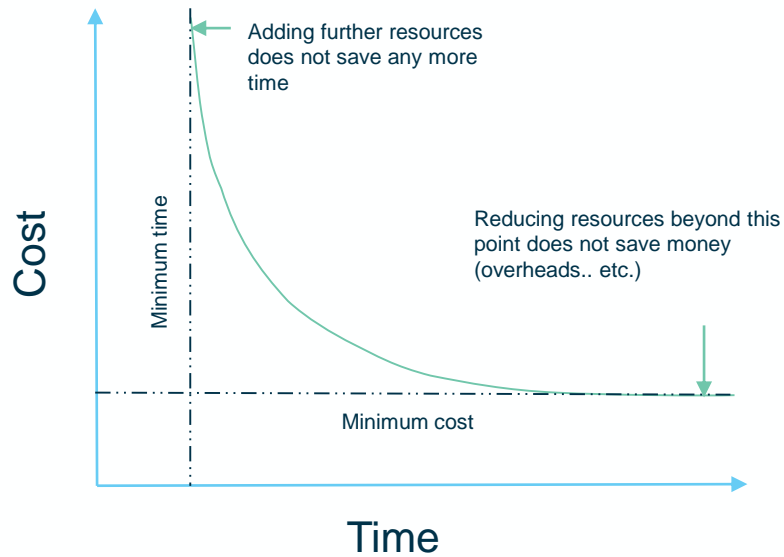


Functionality/performance

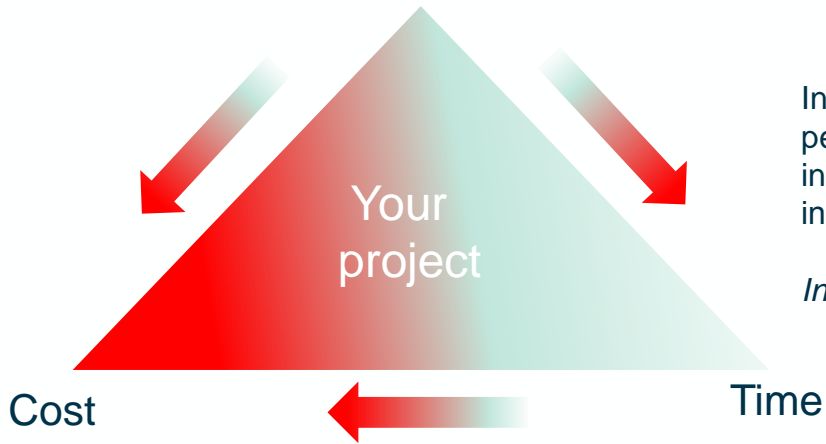


Increase functionality/
performance: either cost will
increase directly or time will
increase.....

In any case, cost increases

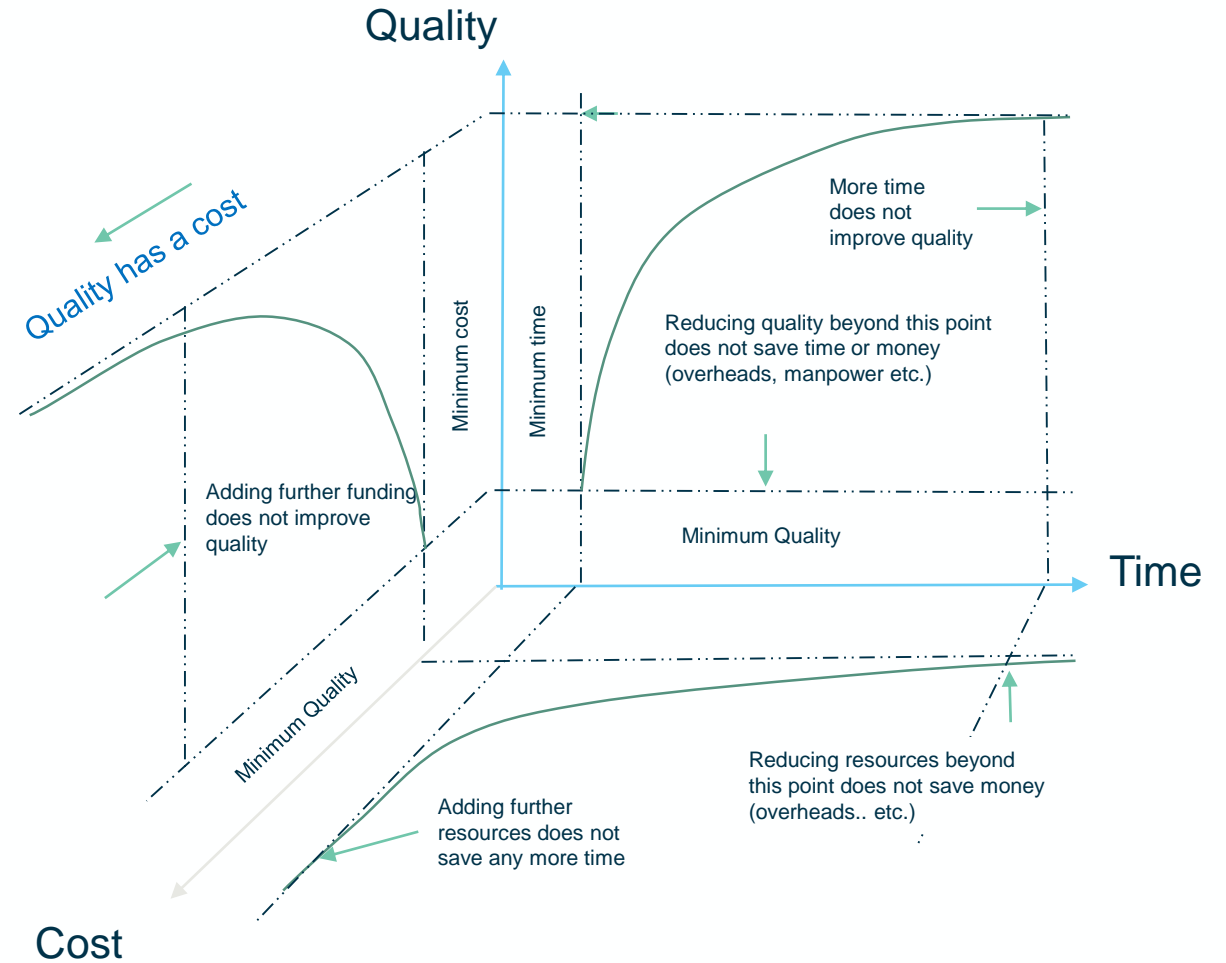
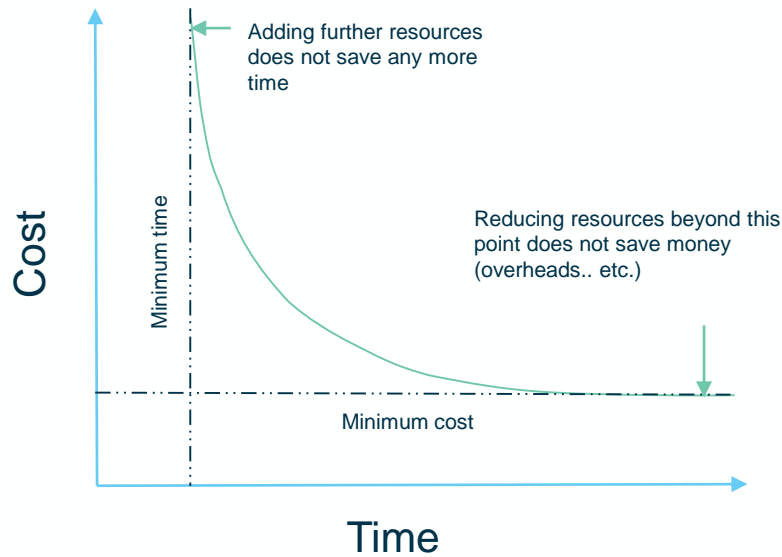


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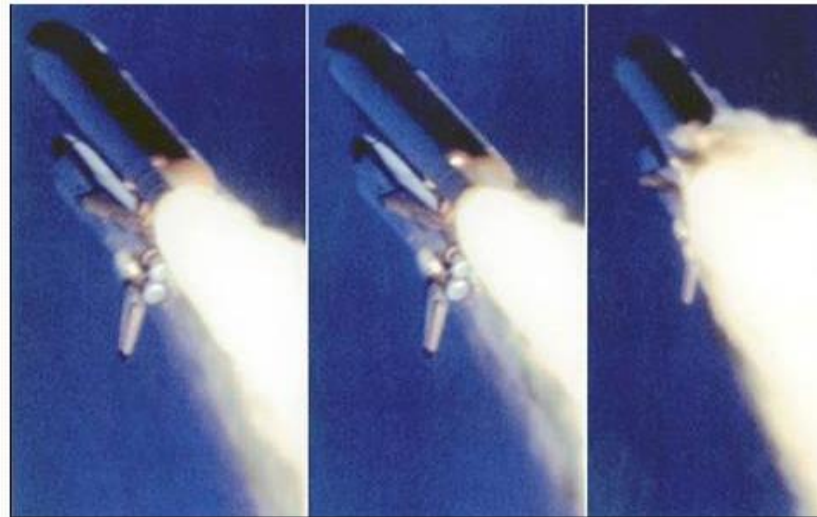
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Roger M Boisjoly
R. M. Boisjoly

Concurred by:
Jack R Kapp
J. R. Kapp, Manager
Applied Mechanics

COMPANY PRIVATE



Space Shuttle Challenge Disaster



O-ring Seals

Letter from employee to the company's vice president, highlighting the issue and anticipating the disaster in July 1985.

ECSS-Q-ST-30C Rev.1 – Dependability

The dependability discipline addresses all aspects to ensure that the dependability performance (availability performance and its influencing factors reliability performance, maintainability performance and maintenance support performance) is met for the space product including system functions implemented in software and the interaction between hardware and software.

In particular it includes:

- Design rules (e.g. derating, end of life parameter drifts), and
- Dependability analyses (e.g. worst case circuit performance, failure mode and effects, criticality).

More details, descriptions and requirements are given in ECSS-Q-ST-30.

ECSS-Q-ST-30-11C Rev.2 – Derating of EEE parts

Example

The objective of this Standard is to ensure a guaranteed performance and reliability up to end-of-life.

To this end, the following are specified:

- Load ratios or limits to reduce stress applied to components;
- Application rules and recommendations.

Awareness level knowledge: p.17 and 18 <- **Start just with this**

Example

Key information: (TRL 1-4)

- The derating requirements shall be taken into account at the beginning of the design cycle of an equipment
- The main parameters to be derated: junction or case temperature; power (rating, dissipation); voltage; current.
- The parameters to be derated depend on component type.
- The remainder of the document are the tables giving the derating to be applied to each type of component.
- Clearly only the components you use are applicable.

Advanced use: (TRL >4)

- Exceptions and unusual conditions
- Documentation templates
- Doing a compliance matrix

Example: Bipolar transistors:

Parameter	Load ratio / limit
Collector – Emitter Voltage	75%
Collector – Base Voltage	75%
Emitter – Base Voltage	75%
Base current	75%
Power	65% of max
Junction Temperature	110C of T _{max} -40C (whichever is lower)

ECSS-Q-ST-60C – Electrical, electronic and electromechanical (EEE) components

This standard defines the requirements for selection, control, procurement and usage of EEE components for space projects.

1. Capacitors
2. Connectors
3. Crystals
4. Discrete semiconductors (including diodes, transistors)
5. Filters
6. Fuses
7. Magnetic components (e.g. inductors, transformers)
8. Monolithic Microcircuits (including MMICs)
9. Hybrid circuits
10. Relays
11. Resistors, heaters
12. Surface acoustic wave devices
13. Switches (mechanical, thermal)
14. Thermistors
15. Wires and Cables
16. Optoelectronic Devices
17. Passive Microwave

ECSS-Q-ST-70C - Materials, mechanical parts and processes

This Standard specifies the requirements applicable to materials, mechanical parts (*) and processes (**) and their data selection to satisfy the mission performance requirements.

** piece of hardware which is not electrical, electronic or electromechanical, and which performs a simple elementary function.*

*** set of interrelated resources and activities which transforms a material or semifinished product into a semifinished or final product*

ECSS-Q-ST-70-11A – Procurement of PCBs

Example

This Standard defines the requirements for PCB procurement.

This Standard is applicable for the following type of boards:

- Rigid PCBs (single-sided, double-sided, multilayer, sequential multilayer and PCBs with metal core)
- Flexible PCBs (single-sided and double-sided)
- Rigid-flex PCBs (multilayer and sequential multilayer)
- High frequency PCBs
- Special PCBs.

ECSS-Q-ST-70-11A – Procurement of PCBs

Example

This Standard defines the requirements for PCB procurement.

This Standard covers:

- Procurement of PCBs: General requirements
- Base materials: Restrictions on base layers and metal layers
- Delivery: What is needed for delivery
- Packaging: How they need to be packed and handled
- Acceptance: What you have to do to inspect and store the PCBs

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Key requirement summary for rigid single / double sided boards:

- Base material: FR4 or glass-reinforced polyimide resin
- Max thickness 3.2mm
- The layout and the build should be as symmetrical as possible. A minimum of two prepregs, between layers. The number of electrical layers shall be an even number.
- Electrical layers should be:
 - External: basic copper size: 70µm, 35µm, 17,5µm and 9µm
 - Internal: basic copper size: 70µm, 35µm and 17,5 µm
- The amount of copper in the boards shall be evenly distributed.
- Hot air solder levelling and infrared reflow shall not be used.
- Before mounting of components or soldering operations a baking shall be performed

Example

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Low TRL developments: Design restriction awareness for electrical designer

Example

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High TRL: Compliance to packaging and acceptance for PA/QA and MAIT personnel

Example

ECSS-Q-ST-80C – Software product assurance

This Standard defines a set of software product assurance requirements to be used for the development and maintenance of software for space systems.

This Standard also applies to the development or reuse of non deliverable software which could affect the quality of the deliverable product or service provided by a space system, if the service is implemented by software.

Always use in combination with ECSS-E-ST-40C!

Structure of the Standard

Software product assurance programme implementation	
5.1 Organization and responsibility	5.5 Procurement
5.2 Software product assurance programme management	5.6 Tools and supporting environment
5.3 Risk management and critical item control	5.7 Assessment and improvement process
5.4 Supplier selection and control	

Software process assurance
6.1 Software development life cycle
6.2 Requirements applicable to all software engineering processes
6.3 Requirements applicable to individual software engineering processes or activities

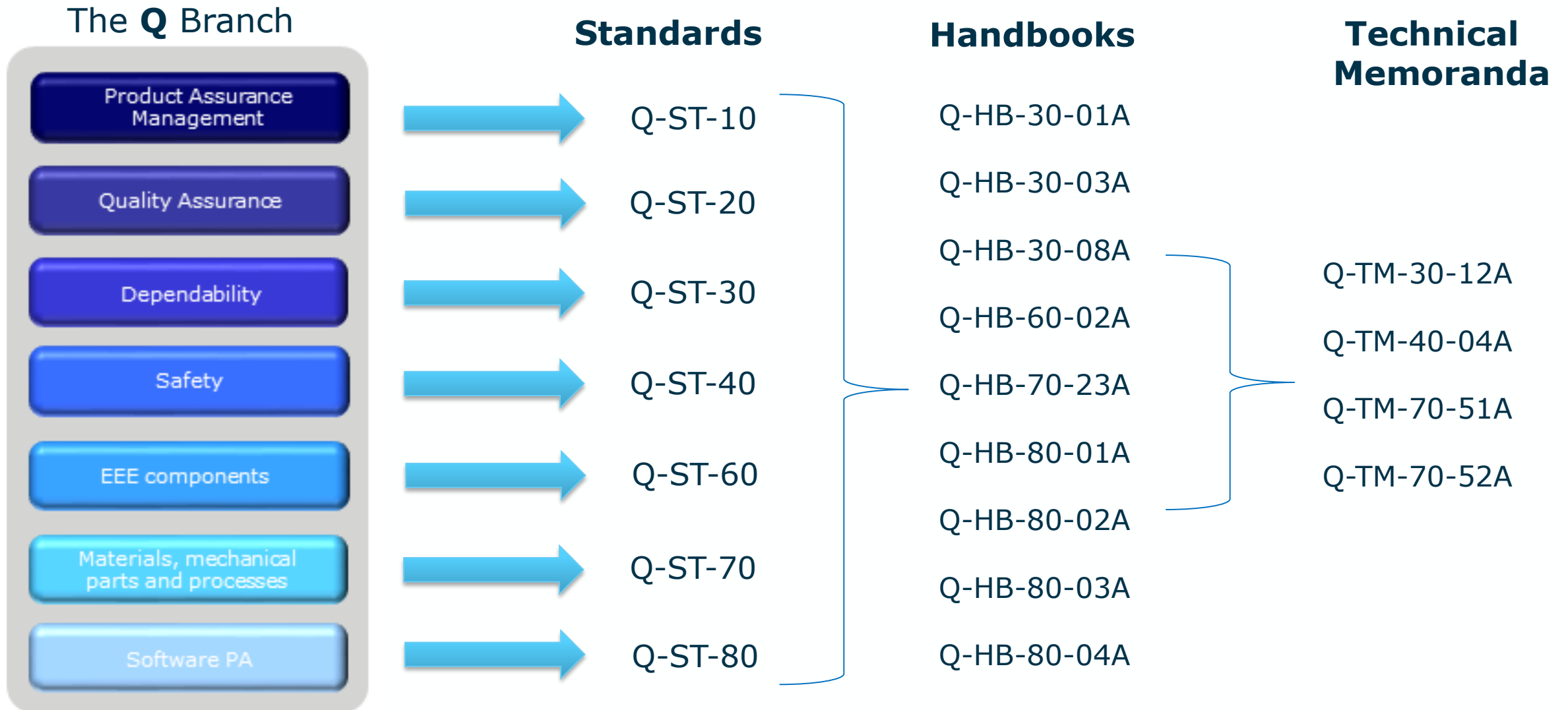
Software product quality assurance
7.1 Product quality objectives and metrication
7.2 Product quality requirements
7.3 Software intended for reuse
7.4 Standard ground hardware and services for operational system
7.5 Firmware



Liftoff of Ariane 5 L501, 4 June 1996. (ESA)



Explosion of Ariane 5 L501, 4 June 1996 (ESA)



Company level

- ECSS-Q-ST-10C Rev.1 – Product assurance management
- ECSS-Q-ST-20C Rev.2 – Quality assurance
- ECSS-Q-ST-10-04C – Critical-item control
- ECSS-Q-ST-10-09C Rev.1 – Nonconformance control system
- ECSS-Q-ST-70-01C – Cleanliness and contamination control
- ECSS-Q-ST-20-08C – Storage, handling and transportation of spacecraft hardware
- ECSS-Q-ST-70-22C – Control of limited shelf-life materials
- ECSS-Q-ST-70-50C – Particles contamination monitoring for spacecraft systems and cleanrooms

Analyses

- ECSS-Q-ST-40-12C – Fault tree analysis
- ECSS-Q-ST-30-02C – Failure modes, effects (and criticality) analysis (FMEA/FMECA)
- ECSS-Q-ST-30-09C – Availability analysis
- ECSS-Q-ST-30C Rev.1 – Dependability
- ECSS-Q-ST-40-02C – Hazard analysis
- ECSS-Q-ST-40C Rev.1 – Safety

Legend:

- General awareness
- TRL 1-4
- TRL > 4

Indication on when you may really need them

Electrical

- ECSS-Q-ST-60C Rev.2 – Electrical, electronic and electromechanical (EEE) components
- ECSS-Q-ST-60-13C – Commercial electrical, electronic and electromechanical components
- ECSS-Q-ST-30-11C Rev.2: Derating – EEE components
- ECSS-Q-ST-60-15C – Radiation hardness assurance – EEE components
- ECSS-Q-ST-70-12C – Design rules for printed circuit boards
- ECSS-Q-ST-70-60C Qualification and procurement of printed circuit boards
- ECSS-Q-ST-70-28C – Repair and modification of printed circuit board assemblies
- ECSS-Q-ST-70-26C Rev.1 – Crimping of high-reliability electrical connections
- ECSS-Q-ST-70-30C – Wire wrapping of high-reliability electrical connections
- ECSS-Q-ST-60-14C Rev.1 - Relifing procedure – EEE components
- ECSS-Q-ST-70-61C – High reliability assembly for surface mount and through hole

Materials and processes

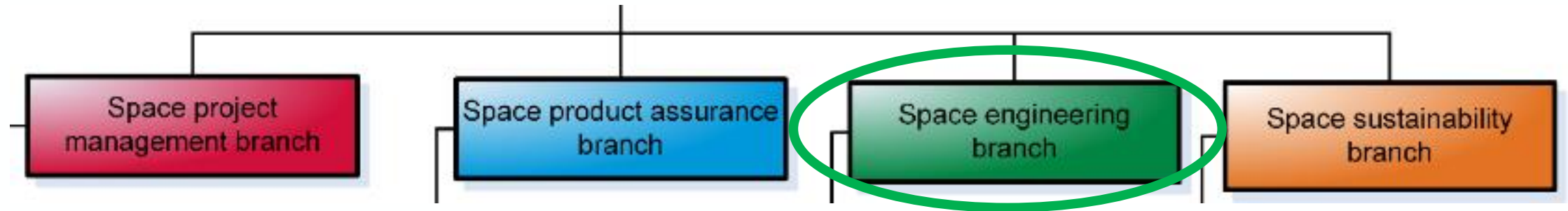
- ECSS-Q-ST-70C Rev.2 – Materials, mechanical parts and processes
- ECSS-Q-ST-70-71C Rev.1 – Materials, processes and their data selection
- ECSS-Q-ST-70-31C Rev.1 – Application of paints on space hardware
- ECSS-Q-ST-70-03C – Black-anodizing of metals with inorganic dyes
- ECSS-Q-ST-70-36C – Material selection for controlling stress-corrosion cracking
- ECSS-Q-ST-70-46C Rev.1 – Requirements for manufacturing and procurement of threaded fasteners

ECSS-Q-ST-10-09C Rev.1 – Nonconformance control system

- According to ECSS-S-ST-00-01C:
 - nonconformance:** non-fulfilment of a requirement
 - anomaly:** any deviation from the expected situation. An anomaly justifies an investigation that might lead to the discovery of a nonconformance or a defect.

This Standard defines the requirements for the control of nonconformances and describes the approach to the identification and processing of nonconforming items, which can be performed at each customer/supplier level. The Standard applies to all deliverable products and supplies, at all the levels, which fail to conform to project requirements.

This Standard is applicable throughout the whole project lifecycle as defined in ECSS-M-ST-10.



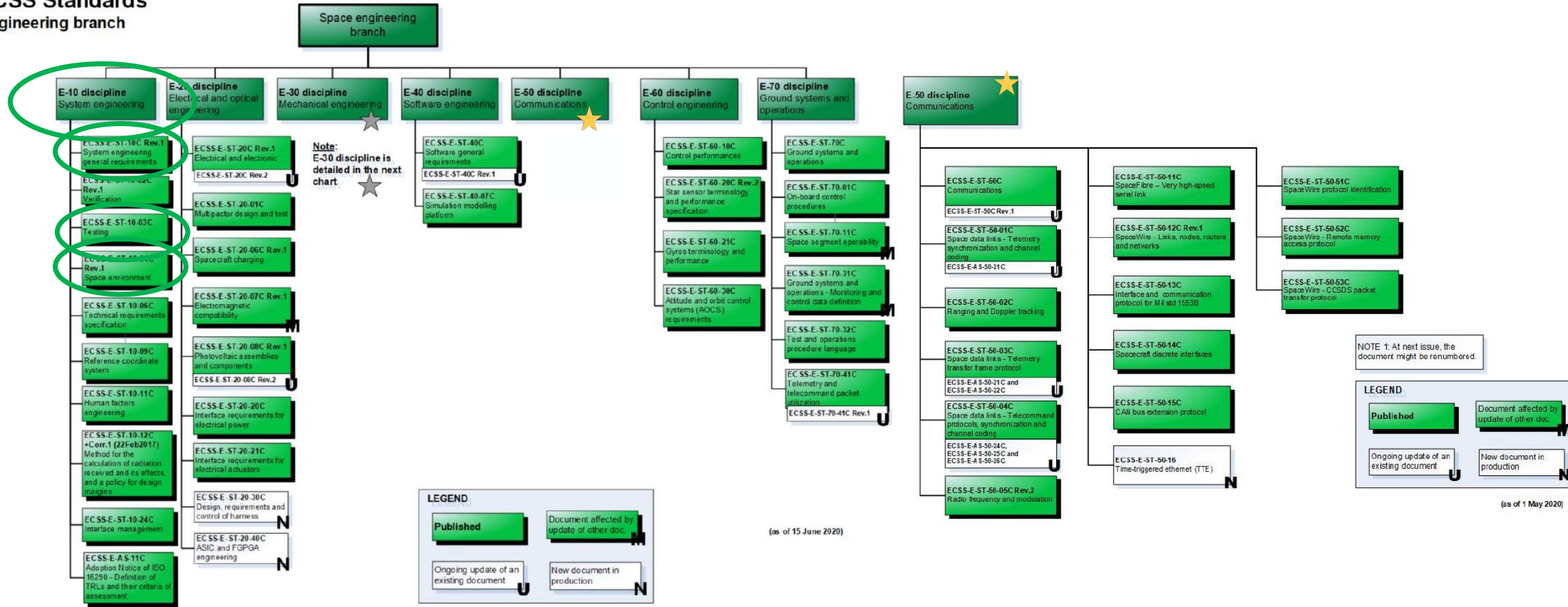
The **E Branch** covers all engineering aspects of space systems and products, including:

- the engineering process as applied to space systems and their elements or functions, and
- technical aspects of products used to accomplish, or associated with, space missions.

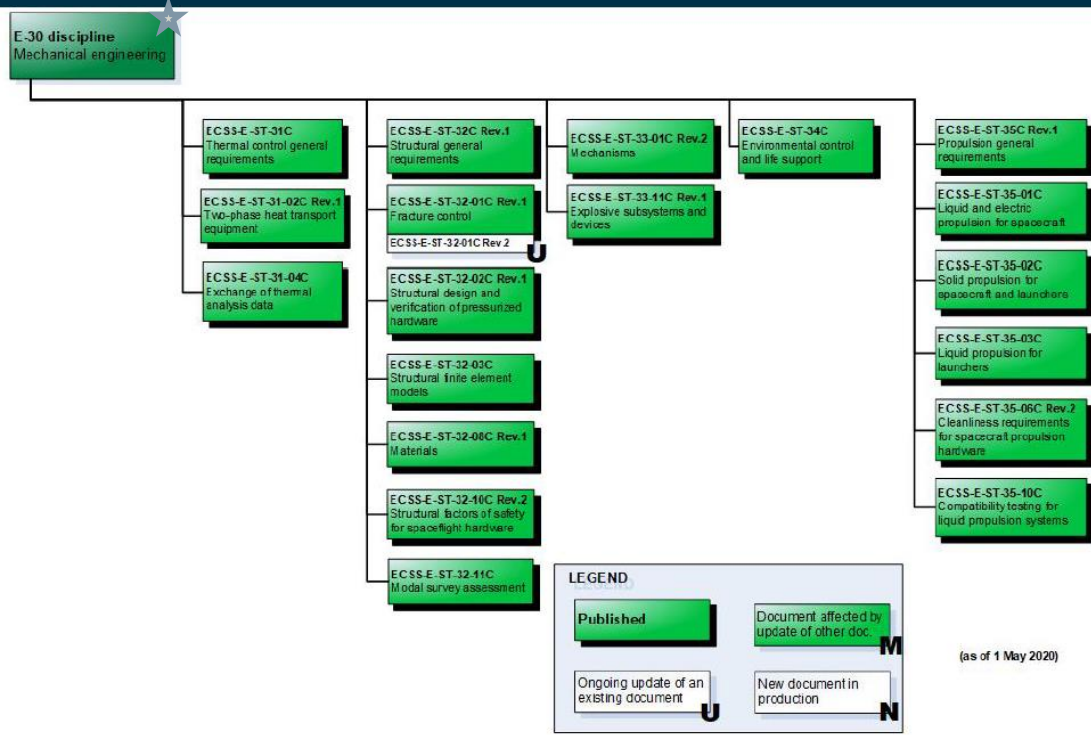
The Discipline	What it addresses	Where to find it
System engineering	The system engineering implementation requirements for space systems and space products development	E-ST-10 ★
Electric, electronics & optics	The electrical, electronic, electromagnetic, microwave and optical engineering processes of space projects	E-ST-20
Mechanical	The mechanical engineering requirements for materials, encompassing the effects of the natural and induced environments, materials will be subjected to	E-ST-30
Software engineering	All aspects of space S/W engineering including requirements, definition, design, production, verification, validation, operation and maintenance	E-ST-40
Communications	End-to-end data communications systems for spacecraft including the ground networks necessary to support it	E-ST-50
Control engineering	Space control engineering including requirements definition, analysis, design, production, verification and validation, transfer, operations and maintenance.	E-ST-60
Ground systems and operations	Basic rules, principles & requirements applied to the engineering of the ground segment & mission operations	E-ST-70

★ *Recommend to start reading*

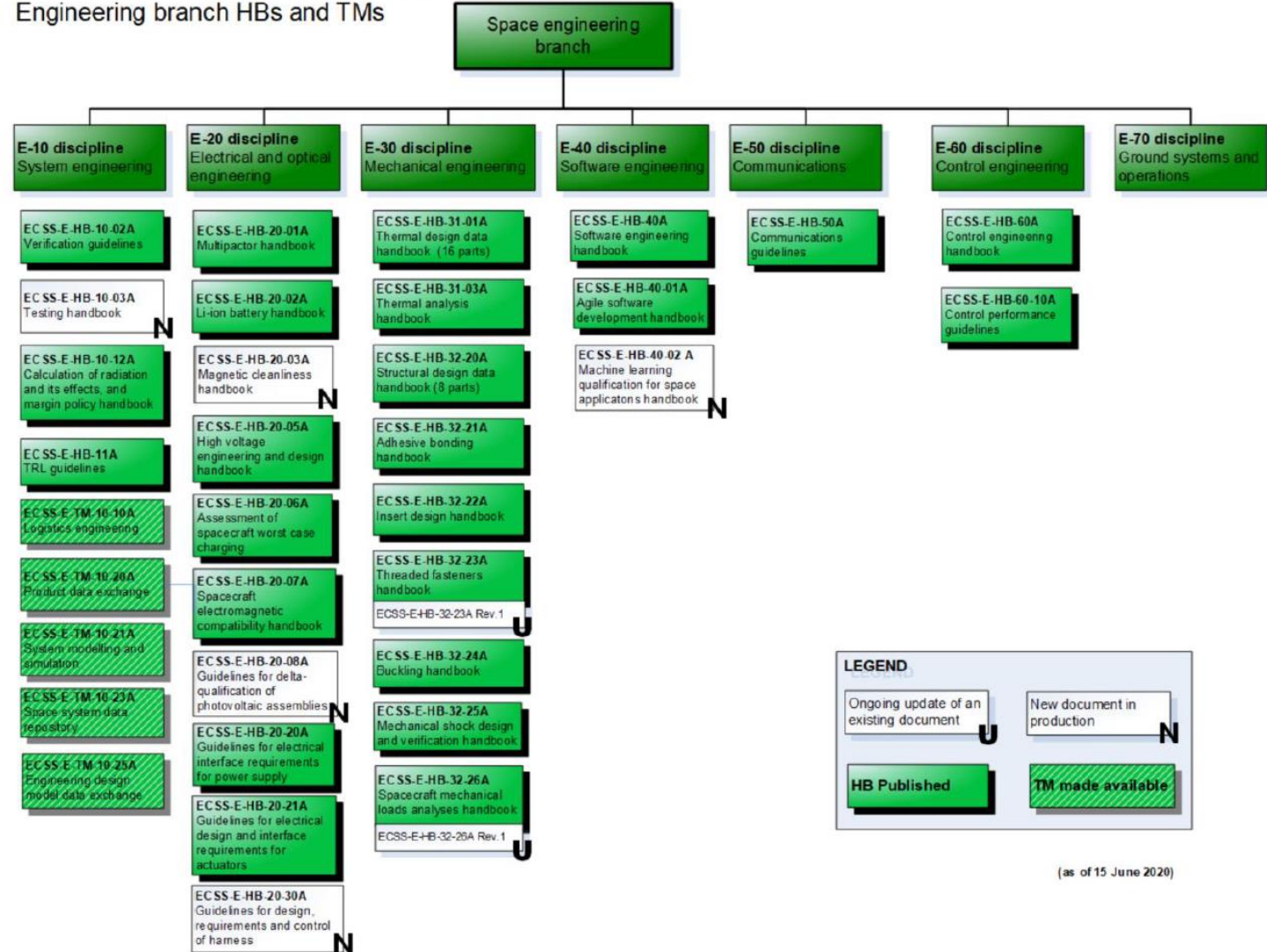
ECSS Standards Engineering branch



Space Engineering Branch [E-Branch]



ECSS Handbooks and Technical memoranda Engineering branch HBs and TMs



ECSS-E-ST-10C Rev.1 – System engineering general requirements

This standard specifies the system engineering implementation requirements for space systems and space products development.

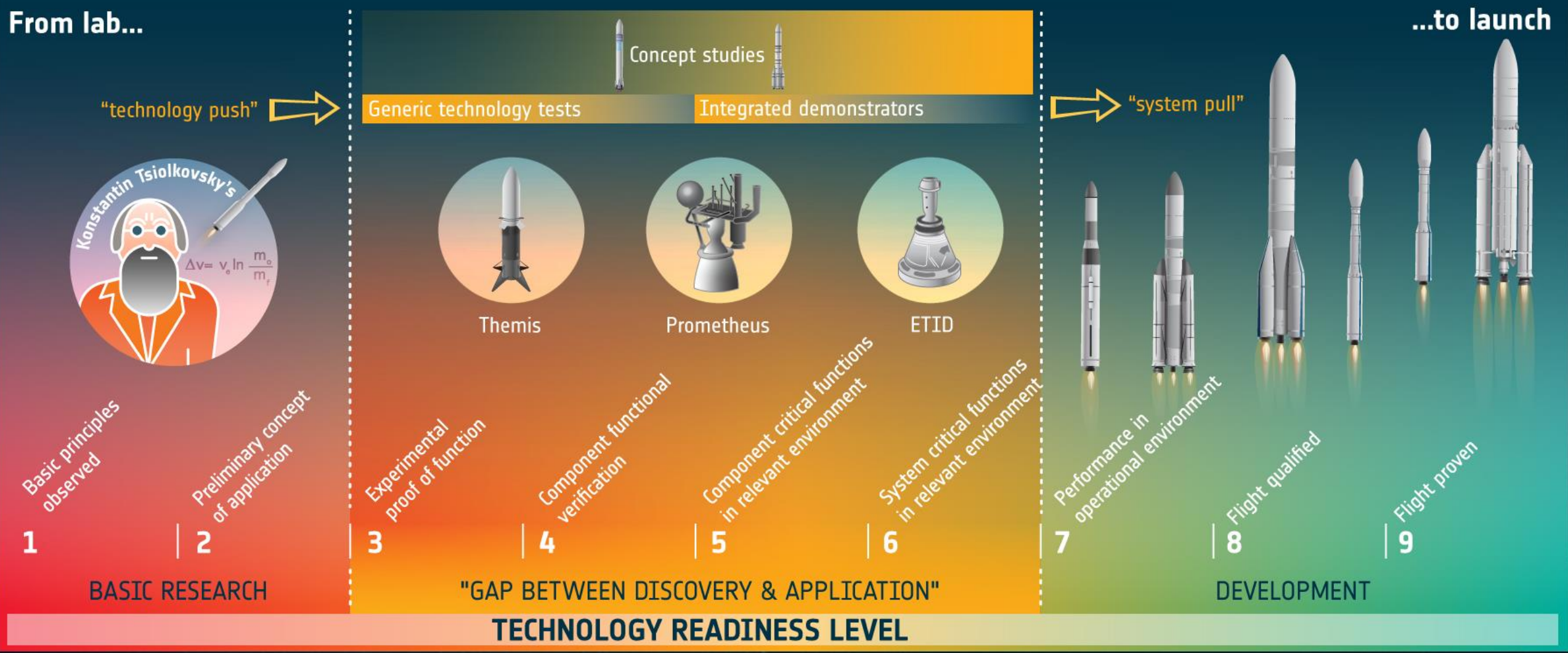
Specific objectives of this standard are:

- to implement the system engineering requirements to establish a firm technical basis and to minimize technical risk and cost for space systems and space products development;
- to specify the essential system engineering tasks, their objectives and outputs;
- to implement integration and control of engineering disciplines and lower level system engineering work;
- to implement the “customer-system-supplier model” through the development of systems and products for space applications.

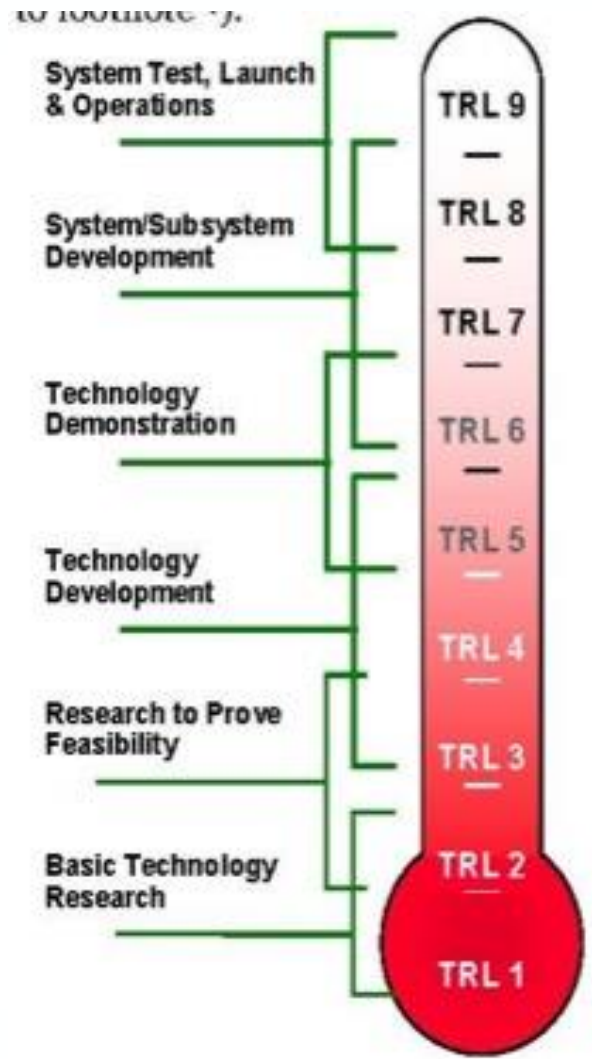
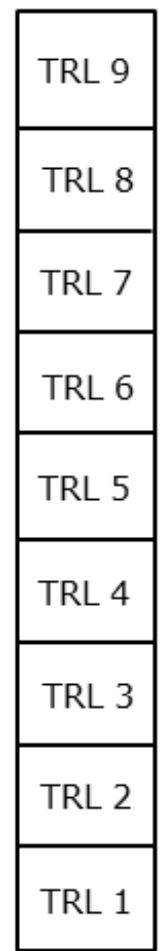
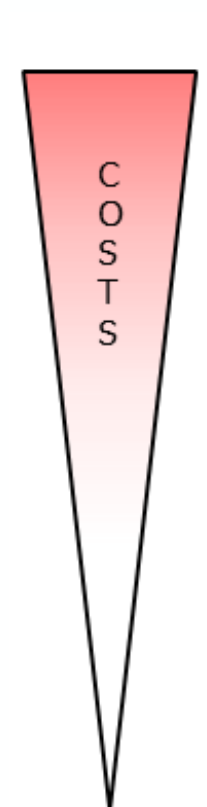
Space Engineering Branch [E-Branch]



ECSS-E-HB-11A – Technology readiness level (TRL) guidelines



ECSS-E-HB-11A – Technology readiness level (TRL) guidelines



Technology Readiness Levels	
9	Actual system "flight proven" through successful mission operations
8	Actual system completed and accepted for flight ("flight qualified")
7	Model demonstrating the element performance for the operational environment
6	Model demonstrating the critical functions of the element in a relevant environment
5	Component and/or breadboard critical function verification in relevant environment
4	Component and/or breadboard functional verification in laboratory environment
3	Analytical and experimental critical function and/or characteristic proof-of-concept
2	Technology concept and/or application formulated
1	Basic principles observed and reported

ECSS-E-ST-10-04C – Space environment



★ *Recommend to start reading*

This standard applies to all product types which exist or operate in space and defines the natural environment for all space regimes. It also defines general models and rules for determining the local induced environment.



Large radiation-induced cracks in the outer layer of multilayer insulation after 6.8 years of space exposure (Townsend et al., 1999).



Severe degradation to the aluminized-Teflon[®] outer layer of multilayer insulation after 19 years of space exposure (Yang and de Groh, 2010).

Space-exposure damage to Hubble Space Telescope multilayer insulation.

ECSS-E-ST-10-04C – Space environment

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This standard covers:

- Gravitation
- Geomagnetic fields
- Solar and Earth electromagnetic radiation
- Neutral Earth atmosphere
- Plasmas
- Energetic particle radiation
- Particulates
- Contamination
- *Annexes: Models for each of the above*

ECSS-E-ST-10-04C – Space environment

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This standard covers:

- Gravitation –GNC and mission planners (gravity model / Newton's law)
- Geomagnetic fields - AOCS and mission planners
- Solar and Earth electromagnetic radiation - AOCS, power (solar arrays) and payloads (solar constant, Albedo)
- Neutral Earth atmosphere - GNC (propulsion, drag), mission planners and external surfaces (atomic oxygen)
- Plasmas - external surfaces and mission planners (solar wind, ionosphere and magnetosphere, charging and communications blockage)
- Energetic particle radiation - electrical, optical and system engineers
- Particulates - external surfaces and optics (micrometeorites, space debris and their assessment)
- Contamination - optics, solar arrays and thermal surfaces (outgassing and thruster plumes)
- *Annexes: Models for each of the above*

ECSS-E-ST-10-04C – Space environment

Radiation Effect Key Parameter Overview

- Electronic component degradation: Total ionizing dose.
- Material degradation: Total ionizing dose and Non-Ionising Energy Loss (NIEL)
- CCD and sensor degradation: Non-Ionising Energy Loss (NIEL)
- Solar cell degradation: Non-Ionising Energy Loss (NIEL) and equivalent fluence.
- SEU and latch-up: LET spectra (ions), proton energy spectra, explicit SEU/SEL rate of devices.
- Internal electrostatic charging: Electron flux and fluence, dielectric E-field.

Example

ECSS-E-10-03A – Testing

This standard aims at a consistent application of on ground testing requirements to allow proper qualification and acceptance of space products.

The standard provides:

- Requirements for test programme and test management,
- Requirements for retesting,
- Requirements for redundancy testing,
- Requirements for environmental tests,
- General requirements for functional and performance tests,
- Requirements for qualification, acceptance, and protoflight testing including qualification, acceptance, and proto-flight models' test margins and duration,
- Requirements for test factors, test condition, test tolerances, and test accuracies,
- General requirements for development tests pertinent to the start of the qualification test programme,
- Content of the necessary documentation for testing activities (e.g. DRD).

ECSS-E-10-03A – Testing

Model and testing philosophy

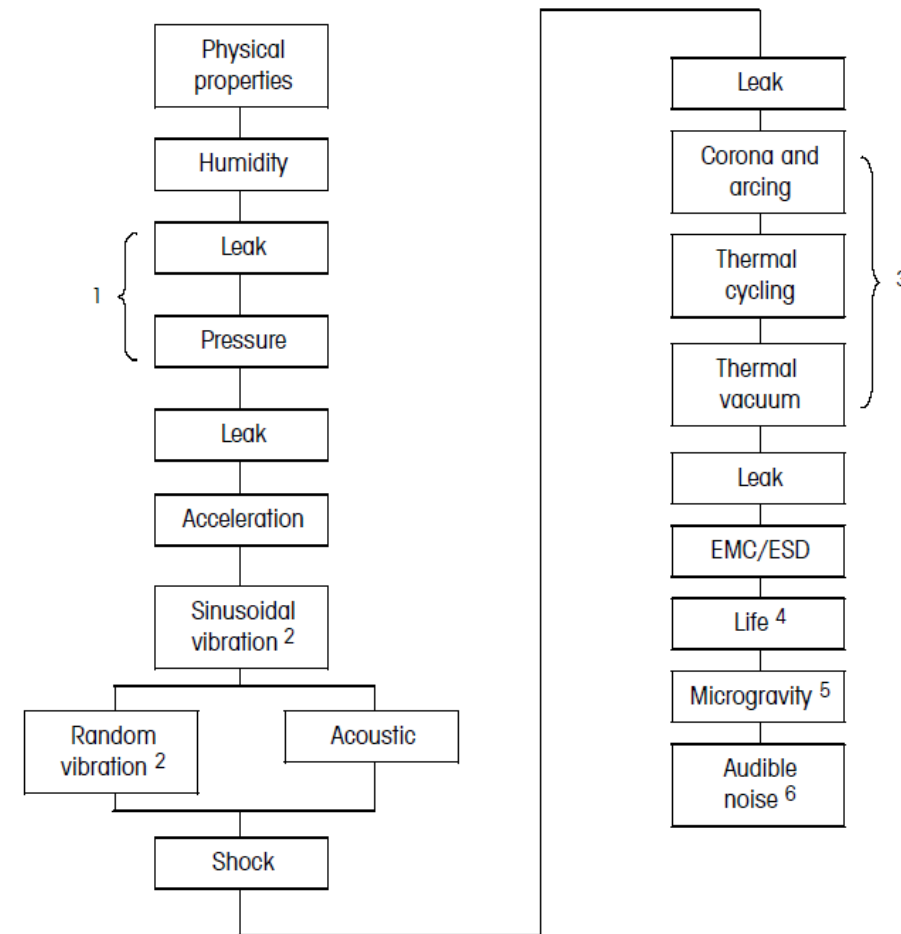
Model	Representativeness	Main use	Qualification test levels	Acceptance test levels
Breadboard (BBM)	Test model, cheap, partial models	Development testing	No	No
Engineering (EM)	Close to the flight, cheaper parts, less functionality	Test as much as you can	No	No
Structural – Thermal (STM)	Same mass and power dissipation	Confirm mechanical and thermal analysis	Yes	No
Qualification (QM)	Identical to flight	Check design survives	Yes	No
Flight (FM)	Full functionality, qualified parts, materials and processes	Go to space ☺	No	Yes
Spare (FS)	Identical to flight / spares kit	Reserve	No	Yes
Protoflight (PFM)	Full functionality, qualified parts, materials and processes	Go to space with more risk	Qualification levels and acceptance durations (usually)	
Engineering Qualification (EQM)	Close to flight, cheaper parts, full functionality	Check design survives (cheaper and quicker)	Yes	No

ECSS-E-10-03A – Testing

Typical test programme

Physical	Structural	Thermal	Electrical
Visual inspection	Shock*	Thermal vacuum	Functional and performance
Dimensions check	Sine vibration	Thermal balance	Calibration
Physical properties	Random vibration		Grounding, bonding and isolation
Deployment			EMC
Strip-down inspection			ESD*
			Magnetic cleanliness

* Can be destructive



ECSS-E-10-03A – Testing

Test	Reference subclause	Recommended sequence	Category/type of equipment												
			a	b	c	d	e	f	g	h	i	j	k	l	
Physical properties	6.1.4	1	R	R	R	R	R	R	R	R	R	R	R	R	
Functional and performance	6.1.5	2 ¹	R	R	R	R	R	R	R	R	R	-	R	R	
Humidity	6.1.6	3	O	O	O	O	O	O	O	O	O	O	O	O	
Leak	6.1.7	4,6,11,14 ⁷	R ²	-	R ²	R	R	R	O	O	-	-	-	-	
Pressure	6.1.8	6 ⁷	R ²	-	R ²	R	R	R	R	-	-	-	-	-	
Acceleration	6.1.9	7	O	R ¹⁰	O	O	-	O	-	-	R ¹⁰	-	-	O	
Sinusoidal vibration	6.1.10	8	R	R	R	R	R	R	R	R	R	R	R	-	
Random vibration	6.1.11	9	R	R ³	R	R	R	R	R	R	R	R	R	-	
Acoustic	6.1.12	9	-	R ³	-	O	-	-	-	-	-	O	O	R	
Shock	6.1.13	10	R ¹⁰	O	O	O	O	-	O	O	O	-	-	O	
Corona and arcing	6.1.14	12	R ⁵	R ⁵	O	O	O	-	-	-	-	-	-	-	
Thermal vacuum ⁹	6.1.15	13 ⁶	R	R	R	R	R	O	R	R	R	O	R	R	
Thermal cycling ¹¹	6.1.16	13 ⁶	R	R	R	R	R	O	R	R	R	O	R	O	
EMC/ESD	6.1.17	16	R	O	-	R	O	-	O	-	-	-	-	-	
Life	6.1.18	16	O	O	O	O	O	O	O	O	O	O	O	O	
Microgravity ⁴	6.1.19	17	R	R	-	R	R	-	R	-	R	R	R	-	
Audible noise ⁸	6.1.20	18	R	R	-	R	R	-	R	-	-	R	R	-	
Categories / Types of Equipment a = Electronic and electrical equipment b = Antennas c = Batteries d = Valves e = Fluid or propulsion equipment f = Pressure vessels g = Thrusters h = thermal equipment i = Optical equipment j = Mechanical equipment k = Mechanical moving assemblies l = Solar arrays															

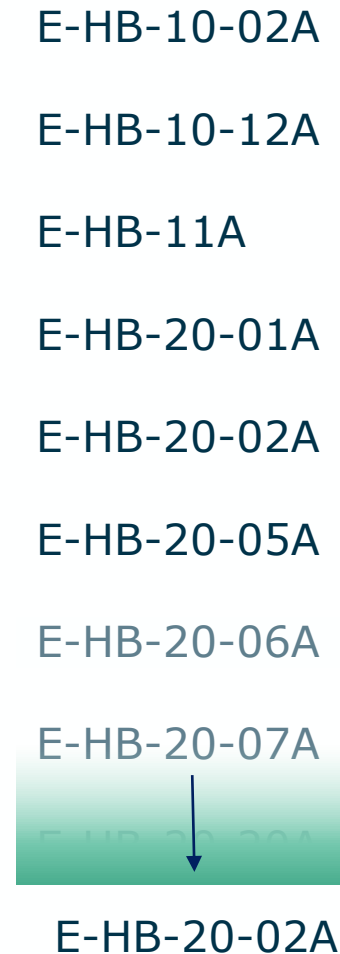
The E Branch



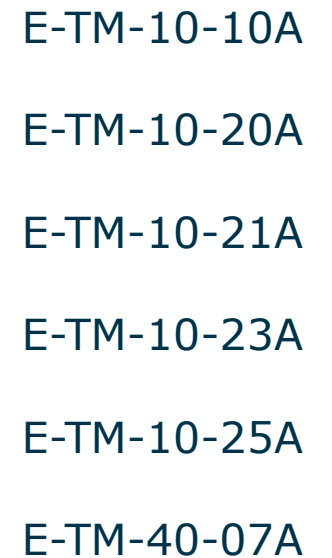
Standards



Handbooks



Technical Memoranda



General standards (e.g. for your system engineer)

- ECSS-E-AS-11C – Definition of the Technology Readiness Levels (TRLs)
- ECSS-E-ST-10-02C Rev.1 – Verification (1 February 2018)
- ECSS-E-ST-10-03C – Testing (1 June 2012)
- ECSS-E-ST-10-04C Rev.1 – Space environment (15 June 2020)
- ECSS-E-ST-10-06C – Technical requirements specification (6 March 2009)
- ECSS-E-ST-10-09C – Reference coordinate system (31 July 2008)
- ECSS-E-ST-32-08C Rev.1 – Space engineering – Materials (15 October 2014)

For your electrical engineer

- ECSS-E-ST-20C Rev.2 – Electrical and electronic (8 April 2022)
- ECSS-E-ST-10-12C – Methods for the calculation of radiation received and its effects
- ECSS-E-ST-10-24C – Interface management (1 June 2015)
- ECSS-E-ST-20-07C Rev.2 – Electromagnetic compatibility (3 January 2022)
- ECSS-E-ST-50-15C – CANbus extension protocol (1 May 2015)

For your thermal engineer

- ECSS-E-ST-31C – Thermal control (15 November 2008)
- ECSS-E-ST-31-04C – Exchange of thermal analysis data (1 February 2018)

- *Focus first on the standards having a direct technical impact to your design at that TRL.*
- *Understand and apply key principles first*
- *Get documentation and compliance matrices ready for later/ higher TRLs*
- *Stepwise approach*

For your mechanical engineer

- ECSS-E-ST-32C Rev.1 – Structural general requirements (15 November 2008)
- ECSS-E-ST-32-10C Rev.2 Corr.1 – Structural factors of safety for spaceflight hardware (1 August 2019)
- ECSS-E-ST-32-03C – Structural finite element models (31 July 2008)
- ECSS-E-ST-32-11C – Modal survey assessment (31 July 2008)
- ECSS-E-ST-32-01C Rev.2 – Fracture control (30 July 2021)

Legend:

-  General awareness
-  TRL 1-4
-  TRL > 4

Indication on when you may really need them

ECSS Training sessions on several individual ECSS subjects are held within ESA on a bi-annual basis. The dates for the next sessions planned in 2022 are not known yet – so keep consulting the ECSS website.

NOTE: Recordings of the Training sessions and the Training material are all available for download.

Questions about ECSS Training can be sent to the [ECSS Secretariat](#).

Thank you for your attention!

